



2015-2016 Activity Report

Passion and audacity at the service  
of a vision for conquering cancer

INSTITUTE FOR RESEARCH  
IN IMMUNOLOGY  
AND CANCER



Université   
de Montréal

### **About the Institute for Research in Immunology and Cancer (IRIC)**

An ultra-modern research hub and training centre, Université de Montréal's IRIC was created in 2003 to shed light on the mechanisms of cancer and to accelerate the discovery of new, more effective therapies to counter this disease. IRIC operates according to a model that is unique in Canada. Its innovative approach to research has already led to discoveries that over the coming years will have a significant impact on the fight against cancer. **[iric.ca](http://iric.ca)**

### **About Université de Montréal (UdeM)**

Deeply rooted in Montreal and international by definition, Université de Montréal is one of the top universities in the world. It was founded in 1878, and today, with its two affiliated schools, HEC Montréal and École Polytechnique, constitutes the largest centre of higher education and research in Québec and one of the major centres in North America. Université de Montréal brings together over 2,700 professors and researchers, and accommodates more than 67,000 students. **[umontreal.ca](http://umontreal.ca)**

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## Cancer is...

**200**

different  
illnesses

**202,400**

new cases in Canada in 2016,  
of which 51,900 in Québec alone

**2 Canadians / 5**

will develop  
it in their lifetimes

**78,800**

died from it  
in 2016

**30 %**

of all deaths  
in Canada

Source: The Canadian Cancer Society's Cancer Statistics Advisory  
Committee: *Canadian Cancer Statistics 2016*. Toronto, Ontario:  
Canadian Cancer Society, 2016.

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## IRIC is...

A concentration of cancer researchers

A complementarity of areas of expertise

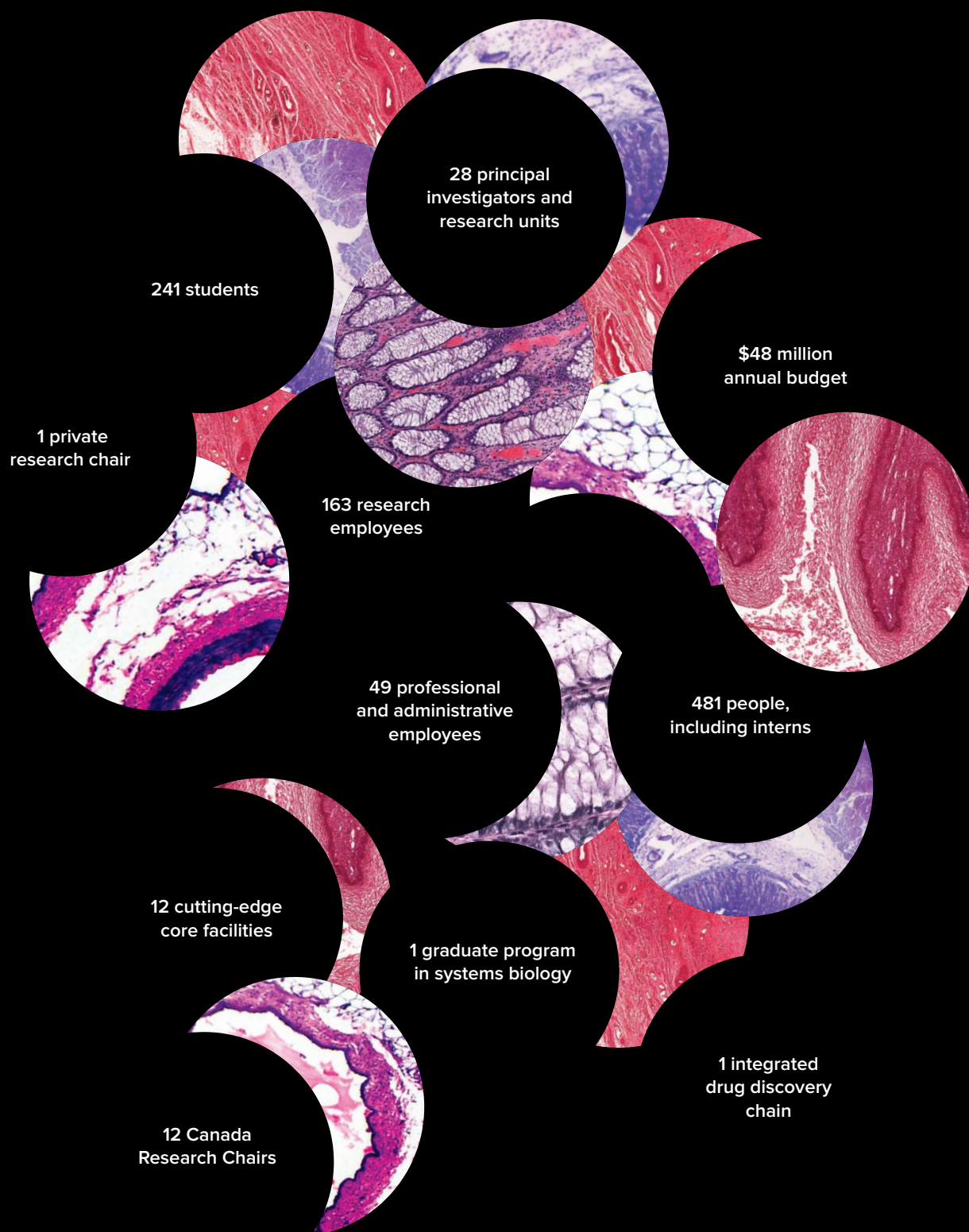
A drug discovery chain

A multidisciplinary training program

An ultramodern technology park

An integrated development and commercialization unit





## Results thanks to the dedication of audacious people



Robert Tessier

—  
Chairman of the Board  
of IRIC

A handwritten signature in black ink, appearing to read 'R. Tessier'.

IRIC has become, over the years, a major player in the discovery of therapeutic advances in the fight against cancer, the leading cause of death in Canada.

Despite its relatively recent creation, the Institute aspires to be the global reference in fundamental and applied research designed to defeat cancer.

It can count on world-class, extremely productive researchers. Its highly trained staff run core facilities equipped with state-of-the-art technology.

The established therapy discovery chain is operating effectively. Already, three discoveries have reached phase II clinical trials.

The Institute also stands out as a vector of training. Over 200 young scientists each year share in its activities. They benefit from a top-level university program in a context that is unique in Canada.

Mention must also be made of the contribution of the Institute for Research in Immunology and Cancer – Commercialization of Research (IRICoR), which to date has brought to fruition nine

research partnerships and eight licensing agreements with the biopharmaceutical industry, and protected forty patent families while contributing to the creation of four companies.

Thanks to its leadership as well as to the skills and passion of all its members, the Institute enjoys an enviable reputation not only in Québec and Canada but around the world.

The board of directors, made up of eminent members of the university community and independent members from civil society, is extremely satisfied with the Institute's progress and strategic guidelines.

Obviously, a fundamental concern remains access to adequate funding.

Constant efforts are made with governments and granting agencies, but funds are scarce and much sought after.

IRIC must therefore also rely on philanthropy, and I wish to thank all the organizations and all the people who contribute, through their donations, to making a difference.

## A team driven by audaciousness



Michel Bouvier  
Ph.D., FCAHS, FRSC

—  
Chief Executive Officer of IRIC

A stylized, handwritten signature in black ink, likely belonging to Michel Bouvier.

Serving as chief executive officer of IRIC means marvelling each and every day at the achievements and the passion of all those who make up a team driven by audaciousness. This past year has clearly demonstrated as much.

Let us begin with the arrival of Matthew J. Smith as principal investigator in the Signalling and Structural Biology of Cancer research unit. This unit focuses on the acquisition of new scientific and technological knowledge, which will contribute to a better understanding of the fundamental mechanisms in the control of cell growth and serve as a basis for the development of diagnostic tests or targeted therapies for specific types of cancer. This work, and the numerous discoveries made this year by IRIC researchers, enables us to make a major impact both in basic research and in the clinical application of knowledge.

In other matters, we can never call attention enough to the importance of IRIC's donors, thanks to whom, year in

and year out, we are able to make a difference. To express our gratitude to these good-hearted people, in March 2016 we dedicated an honour roll to them, which now adorns the entrance hall of the Marcelle-Coutu Pavilion.

Audaciousness was borne out once again with the creation of ExCellThera, a spinoff company launched jointly by the Institute for Research in Immunology and Cancer – Commercialization of Research (IRICoR) and the Centre for Commercialization of Regenerative Medicine (CCRM). Thanks to this new entity, created further to the discovery of the molecule UM171, patients with acute myeloid leukemia (AML) needing a stem cell transplant will now be able to count on a novel experimental therapeutic approach that ranks with the world's best.

These new developments will unquestionably enable us to advance even further in the fight against cancer, in a collective and ground-breaking spirit, and this is thanks to our entire dedicated team at IRIC.

## Scientific affairs: pivot of the institute

The mandate of IRIC's Scientific Affairs is to formulate recommendations on all the Institute's research and training activities.



Marc Therrien  
Ph.D.

—  
Scientific Director and  
Principal Investigator  
at IRIC

### Major acquisitions and partnerships

I cannot but take pride in being able yet again to make an extremely positive assessment of the past year.

IRIC researchers once more made several major breakthroughs in understanding the molecular and cellular mechanisms of cancer, and some of those advances are described in the pages that follow. They constitute new avenues to be explored in the potential development of more effective and safer diagnostic tools and innovative therapies.

Among the many highlights, we may mention that IRIC renewed its recruitment campaign launched in 2014, whose objective is to complement the areas of expertise already well-established at the Institute and to diversify the approaches used. To accomplish that, we need to be able to enlist the services of outstanding researchers in the fields of chemical, structural, and systems biology or bioinformatics, and it was with this in mind that Professor Matthew J. Smith was welcomed to our team.

The Institute also continued to expand its network of collaborators for the joint development of innovative therapies in Canada, thanks to the expertise and leadership of IRICoR. In that light, an agreement was reached with the Centre for Drug Research and Development (CDRD)

regarding three new projects, two of which stem from discoveries made by IRIC researchers. The two entities will therefore work together to make the most of their existing resources in order to develop the most promising discoveries in the country.

Finally, IRIC obtained another major grant for improving its research infrastructures as part of the Canada Foundation for Innovation (CFI) competition. The project, led by Dr. Guy Sauvageau, entitled "A chemo and proto-genomic approach for a personalized medicine for acute myeloid leukemia," was funded for a total of over \$12M, coming in equal parts from the CFI and the Québec government, with a contribution from a number of suppliers of high-tech equipment. These funds have already allowed for the acquisition of state-of-the-art equipment for certain core facilities and will enable considerable expansion of the Institute's medicinal chemistry laboratory and its drug discovery capabilities.

Thus, in 2015-2016 our Institute continued to reinforce its various fields of expertise, diversify its approaches and models, develop key partnerships, and acquire leading-edge equipment. In other words, every effort has been made for IRIC to carry on with its mission in the best way possible.



# The committees

**Work-Life Committee**

Étienne Gagnon,  
Principal Investigator

**Fund Allocation Committee**

Marc Therrien,  
Scientific Director and  
Principal Investigator

**Mentoring Committee**

Trang Hoang,  
Principal Investigator

**Principal Investigator  
Recruitment Committee**

Marc Therrien,  
Scientific Director and  
Principal Investigator

**Space and Equipment  
Committee**

Jean-Claude Labbé,  
Principal Investigator

**Awards and  
Distinctions  
Committee**

Vincent Archambault,  
Principal Investigator

**Strategic Projects  
Committee**

Philippe Roux,  
Principal Investigator

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## The Scientific Assembly and the Scientific Committees

The different aspects of research at IRIC are managed collectively and are the subject of continual consultations with researchers. That is, the scientific director coordinates the activities of a number of committees that assist him in, among other matters, the recruitment of researchers, the acquisition and usage policies of major research infrastructures and spaces, the planning of scientific programming, support for strategic projects, and the recruiting and monitoring of graduate students and postdoctoral fellows.

The activities and development of IRIC's technological core facilities are also supervised by a committee devoted to each core facility. All the committees are chaired by principal investigators of the Institute. The scientific director is also supported in his work by the scientific assembly, comprising all the Institute's principal investiga-

tors and which meets regularly to discuss strategic questions for the Institute's research program and scientific life.

The principal investigators also had the opportunity to exchange ideas at an annual scientific retreat. For the first time this year, IRIC held a scientific retreat jointly with McGill University's Rosalind and Morris Goodman Cancer Research Centre. The event, which brought together 23 researchers from IRIC and 21 from the Goodman Centre, took place from November 25 to 27, 2015, at Auberge du Lac Morency in Saint-Hippolyte. The get-together allowed for exchanges on innovative research projects and an assessment of their potential for the development of collaborations. Complementarity and opportunities for integration of certain technological core facility services were also discussed.

## A multidisciplinary team

### 2015-2016 Principal investigators

IRIC brings together renowned scientists from Canada, the United States, and Europe who engage in bold collaborations at the crossroads of complementary disciplines. The Institute boasts 28 principal investigators who are passionate about their work and committed to discovering new therapies to defeat cancer.



**Vincent Archambault, Ph.D.**  
Cell Cycle Regulation



**Katherine Borden, Ph.D.**  
Structure and Function  
of the Cell Nucleus



**Gregory Emery, Ph.D.**  
Vesicular Trafficking and  
Cell Signalling



**Trang Hoang, Ph.D.**  
Hematopoiesis and Leukemia



**Michel Bouvier, Ph.D., FCAHS, FRSC**  
Molecular Pharmacology  
Chief executive officer of IRIC



**Louis Gaboury, M.D., Ph.D.,  
F.R.C.P.(c), F.C.A.P.**  
Histology and Molecular Pathology



**Benjamin Kwok, Ph.D.**  
Chemical Biology  
of Cell Division



**Sébastien Carréno, Ph.D.**  
Cellular Mechanisms of Morphogenesis  
during Mitosis and Cell Motility



**Étienne Gagnon, Ph.D.**  
Cancer Immunobiology



**Jean-Claude Labbé, Ph.D.**  
Cell Division and Differentiation



**Damien D'Amours, Ph.D.**  
Cell Cycle Regulation and  
Chromosome Structure



**Lea Harrington, Ph.D.**  
Telomere Length Homeostasis  
and Genomic Instability



**Sébastien Lemieux, Ph.D.**  
Functional and Structural  
Bioinformatics



**Julie Lessard, Ph.D.**  
Chromatin structure  
and stem cell biology



**Claude Perreault,  
M.D., F.R.C.P.(c)**  
Immunobiology



**Marc Therrien, Ph.D.**  
Intracellular Signalling



**Sylvie Mader, Ph.D.**  
Molecular Targeting  
in Breast Cancer



**Martine Raymond, Ph.D.**  
Yeast Molecular Biology



**Pierre Thibault, Ph.D.**  
Proteomics and Bioanalytical  
Mass Spectrometry



**François Major, Ph.D.**  
RNA Engineering



**Philippe Roux, Ph.D.**  
Cell Signalling and Proteomics



**Michael Tyers, Ph.D., FRSC, FRSE**  
Systems Biology and  
Synthetic Biology



**Anne Marinier, Ph.D.**  
Medicinal Chemistry



**Guy Sauvageau,  
M.D., Ph.D., F.R.C.P.(c)**  
Molecular Genetics of Stem Cells



**Alain Verreault, Ph.D.**  
Chromosome Biogenesis



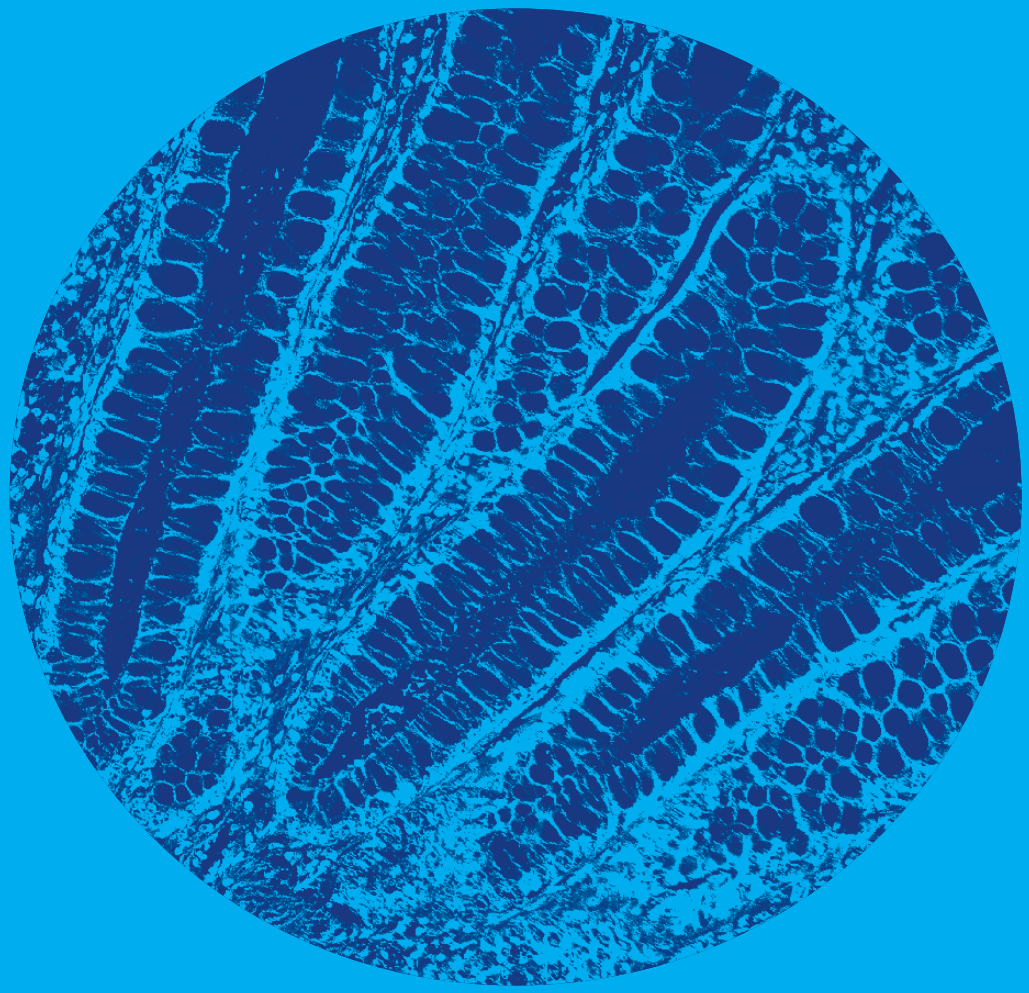
**Sylvain Meloche, Ph.D.**  
Signalling and Cell Growth



**Matthew J. Smith, Ph.D.**  
Signalling and structural  
biology of cancer



**Brian Wilhelm, Ph.D.**  
High-Throughput Genomics



# Three research focuses



Focus 1

## Biology of cancer

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Fifteen research teams at IRIC concentrate on basic aspects of the biology of normal and cancerous cells. A deeper understanding of the extremely complex mechanisms that control cell proliferation, survival, and differentiation constitutes an essential basis for the development of new targeted and personalized therapies, i.e., those tailored to each type of cancer.



The researchers in this focus area use a great diversity of approaches and experimental models (yeasts, nematode worms, fruit flies, mice, and animal and human cell cultures). Their aim is to understand important aspects of cell signalling and gene regulation, the mechanics of cell division, and cell cycle regulation.

Research units

**Signalling/transcription**

Chromosome Biogenesis  
Molecular Targeting in Breast Cancer  
Proteomics and Bioanalytical Mass Spectrometry  
Cell Signalling and Proteomics  
Signalling and Cell Growth  
Cancer Signalling and Structural Biology  
Intracellular Signalling  
Vesicular Trafficking and Cell Signalling

**Cell division regulation and mechanisms**

Chemical Biology of Cell Division  
Systems Biology and Synthetic Biology  
Cell Division and Differentiation  
Telomere Length Homeostasis and Genomic Instability  
Cellular Mechanisms of Morphogenesis during Mitosis and Cell Motility  
Cell Cycle Regulation  
Cell Cycle Regulation and Chromosome Structure

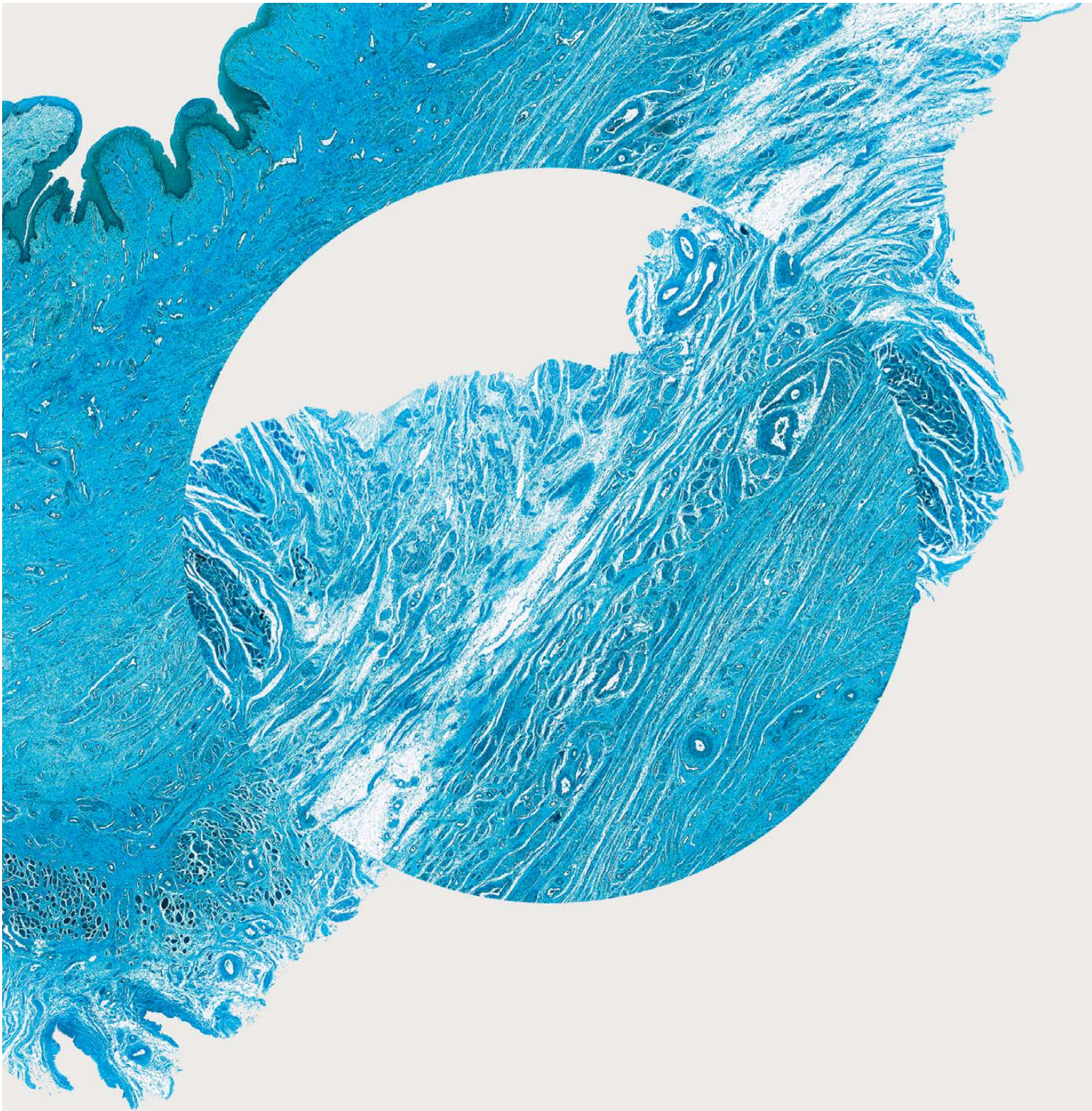
**Associate investigator**

Dr. André Robidoux (Centre hospitalier de l'Université de Montréal)

Principal investigators

Alain Verreault  
Sylvie Mader  
Pierre Thibault  
Philippe Roux  
Sylvain Meloche  
Marc Therrien  
Gregory Emery

Benjamin Kwok  
Michael Tyers  
Jean-Claude Labbé  
Lea Harrington  
Sébastien Carréno  
Vincent Archambault  
Damien D'Amours



**In 2015-2016**

15  
research  
units

70  
students

22  
postdoctoral  
fellows

33  
publications

\$11,600,174  
in research  
funding



## Highlights — Matthew J. Smith joins IRIC



Professor Matthew J. Smith joined the IRIC team in December 2015 as principal investigator in the Signalling and Structural Biology of Cancer Research Unit. He is also assistant professor in the Department of Pathology and Cellular Biology at the Université de Montréal's Faculty of Medicine.

Professor Smith completed his doctoral studies in molecular and medical genetics at Mount Sinai Hospital's Lunenfeld-Tanenbaum Research Institute in Toronto. He then did postdoctoral work at the University Health Network's Ontario Cancer Institute, also located in Toronto, and since 2014, he has been a research associate at the same institute.

At IRIC, Matthew Smith's laboratory uses approaches from biophysics, structural biology, and bioinformatics to study the relationships between

the structure and function of proteins from oncogenic signalling pathways in the cell. In particular, via an approach based on techniques from nuclear magnetic resonance, Matthew J. Smith and his team will be able to analyze in real time the interactions between the many proteins involved in these signalling pathways. Their work will make it possible to acquire new scientific and technological knowledge and will serve as the basis for the development of diagnostic tests or therapies targeting certain types of cancer.

"Matthew's coming to our team is excellent news," indicated IRIC's scientific director, Marc Therrien. "His research methods fit very well with our philosophy and with the way of doing things at IRIC, where the focus is on ambitious collaborations at the crossroads of complementary disciplines."

## Showcased discoveries — Redundant functions for two key cell proliferation regulators

### Research cited:

Frémin C., Saba-El-Leil M. K., Lévesque K., Ang S. L., Meloche S. "Functional redundancy of ERK1 and ERK2 MAP kinases during development," *Cell Reports*, 12 (6):913-921, 2015.

Do the twin enzymes ERK1 and ERK2 play the same role in the cell or do they have different functions? The question has intrigued specialists in cell biology for a long time and is especially important given that ERK1 and ERK2 are key regulators of cell survival, proliferation, and differentiation, and are intimately associated with birth defects and pathologies such as cancer.

Researchers in the laboratory of Sylvain Meloche have finally provided a clear answer to this controversial question. Their study published in the journal *Cell Reports* demonstrates plainly in an animal model that the two enzymes have the same function. "It was vital to determine whether or not these two enzymes play different roles," points out Professor Meloche, "because they constitute the last link in one of the cell signalling pathways very often deregulated in cancer and are the ultimate target of a

number of drugs that act on that pathway." To date, a dozen ERK1/2 signalling pathway inhibitors have undergone or are now undergoing clinical assessment for the treatment of different cancers.

Earlier studies with mice already demonstrated that the loss of ERK2 had considerably more serious consequences than the loss of ERK1, which suggested different functions for the two enzymes. The IRIC researchers used a combination of sophisticated genetic approaches to adjust the amount of each of the enzymes present in cells *in vivo*. They were able to demonstrate that the severity of pathologies associated with a drop in the level of those enzymes is determined by the total level of ERK1+2, and that they could be substituted for each other as long as the total level remains high. The two enzymes therefore perform similar functions during development.

**Research cited:**

Ratsima H., Serrano D.,  
Pascariu M., D'Amours D.  
"Centrosome-dependent  
bypass of the DNA damage  
checkpoint by the Polo  
kinase Cdc5," *Cell Reports*,  
14(6):1422–1434, 2016.

*Cell Reports Journal*

## Understanding the reproduction of cells with damaged DNA

The group of Dr. Damien D'Amours made an important breakthrough in research on the mechanisms responsible for the reproduction of damaged DNA-cells. The study reporting their most recent discovery was moreover featured on the cover of the prestigious *Cell Reports* journal.

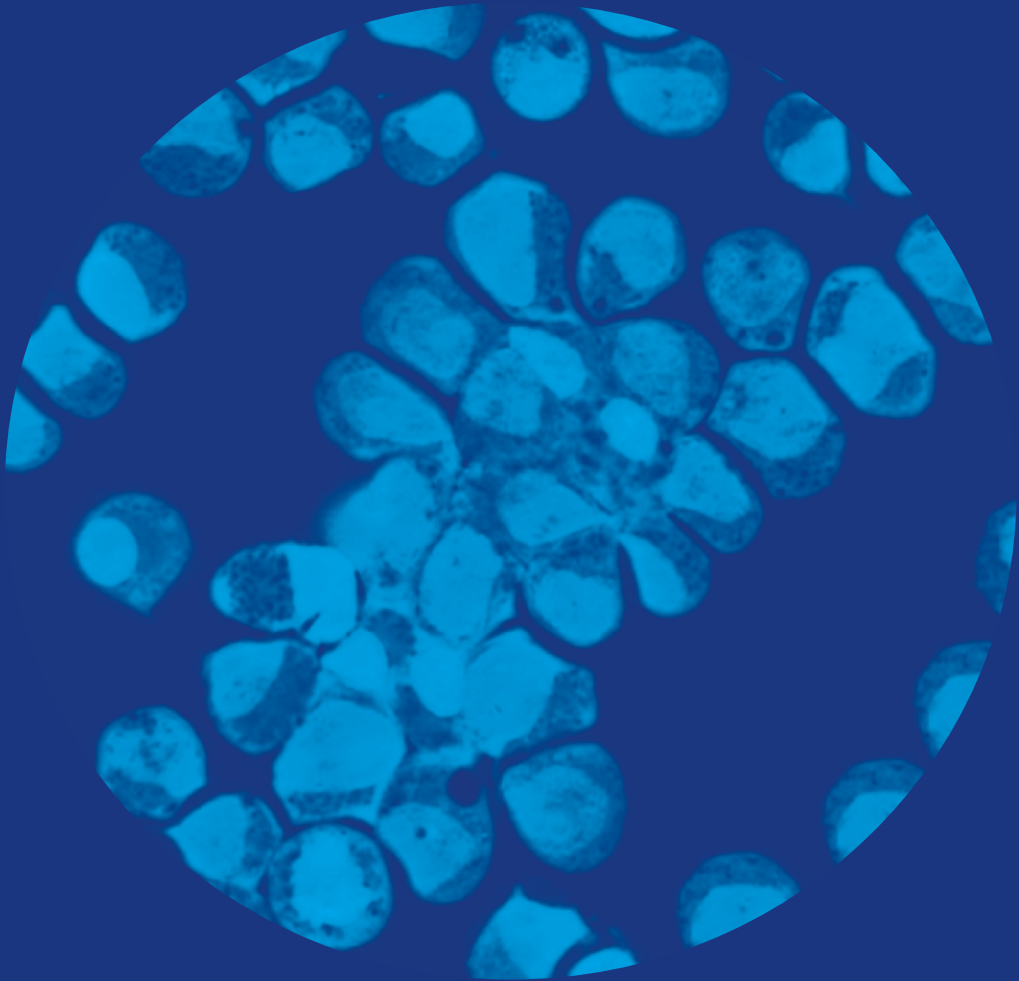
This finding will have a considerable impact on cancer therapy, since a significant proportion of cancer treatments currently in use throughout the world (like radiation therapy) kill cancer cells by damaging their DNA. The mechanisms uncovered by Dr. D'Amours' team explain how some cells can bypass the DNA damage response induced by chemo and radiation therapy and allow cells to develop into secondary tumours or metastases in patients.

"When DNA damage occurs, cells will typically have one of two healthy responses," explains Dr. D'Amours. "Either they repair their DNA so that they may proliferate again without alteration or they trigger their own death to rid the body of abnormal

cells. However, there is a third response, in which cells reproduce themselves with damaged DNA. What we have discovered here are the mechanisms that allow cells to ignore the damage in their genome and to multiply actively despite damaged DNA. This phenomenon, known as 'adaptation to DNA damage,' can contribute to the survival of cancer cells."

Enzymes playing a key role in the response to DNA damage – Polo-like kinases (Plks) – are partially responsible for this reaction. Control points are set up within the cell cycle to preserve DNA integrity. Mechanisms described in this study led to the identification of the elements that promote the bypass of those control points and consequently the reproduction of cells with damaged DNA.

The laboratory's future research will make it possible to identify new therapeutic targets to prevent the reproduction of DNA-damaged cells and possibly ensure efficient treatment of tumours in patients.





## Focus 2

# Leukemia and stem cells

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Although relatively rare in adults, hematological cancers constitute a special problem. They rank with the cancers causing the most deaths, and recurrences are extremely frequent.

In addition, leukemia is the most commonly diagnosed cancer in children.

Six IRIC research teams focus on leukemias and the blood stem cells that are at the origin of these cancers. They also study molecular aspects of immunity that affect the success of stem cell transplants and the development of new cancer immunotherapies. • A number of researchers in this focus area work in close collaboration with partners from the hospital community, and their work has led to several clinical trials currently in progress.

**Research units**

Molecular Genetics of Stem Cells  
High-Throughput Genomics  
Hematopoiesis and Leukemia  
Immunobiology  
Chromatin Structure and Stem Cell Biology  
Structure and Function of the Cell Nucleus

**Principal investigators**

**Guy Sauvageau**  
**Brian Wilhelm**  
**Trang Hoang**  
**Claude Perreault**  
**Julie Lessard**  
**Katherine Borden**

**Associate investigators**

Frédéric Barabé (Université Laval)  
Dr. Josée Hébert (Centre de recherche de l'Hôpital Maisonneuve-Rosemont)  
Dr. Denis-Claude Roy (Centre de recherche de l'Hôpital Maisonneuve-Rosemont)



### In 2015-2016

6  
research  
units

28  
students

15  
postdoctoral  
fellows

22  
publications

\$18,890,958  
in research  
funding

## Highlights — Health Canada authorizes clinical trials for the molecule UM171



In December 2015, Health Canada authorized the first clinical trial phases for the transplantation of stem cells previously multiplied in a unit of cord blood – thanks to the molecule UM171 – to patients with AML.

The molecule UM171, discovered by the teams of Anne Marinier and Dr. Guy Sauvageau, is the first of its kind allowing for the multiplication of blood stem cells in culture.

The Centre of Excellence for Cellular Therapy at Maisonneuve-Rosemont Hospital will serve as a production unit for these stem cells. Grafts will then be distributed to patients in the cities of

Montreal, Quebec and Vancouver for this first cross-Canada clinical study.

“This is excellent news,” claimed Dr. Sauvageau. “The first clinical trials on a certain number of patients suffering from blood-related diseases will allow us to confirm our hypotheses. It’s an important step in the fight against cancer, and I would like to highlight the exceptional work of all our teams in taking it, both at IRIC and at Maisonneuve-Rosemont Hospital.”

“We should see the first results in 2016,” added Dr. Sauvageau, “and if everything goes well, subsequent clinical trial phases will follow.”



## Showcased discoveries — A new function for the LMO2 oncogene, control of DNA replication

### Research cited:

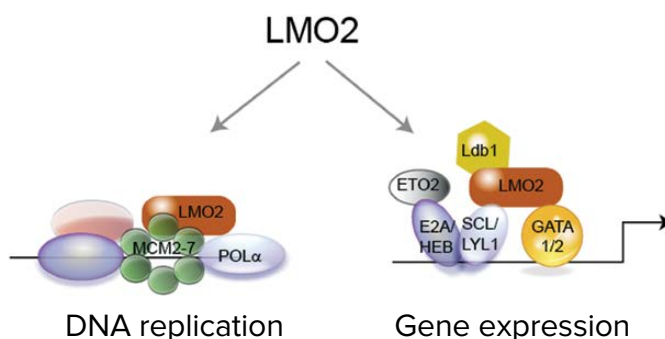
Sincennes M. C.,  
Humbert M., Grondin B.,  
Lisi V., Veiga D. F.,  
Haman A., Cazaux C.,  
Mashtalir N., Affar el B.,  
Verreault A., Hoang T.  
"The LMO2 oncogene  
regulates DNA  
replication in  
hematopoietic cells,"  
*Proceedings of the  
National Academy of  
Sciences of the United  
States of America*,  
113(5):1393–1398, 2016.

Researchers from the laboratory of Trang Hoang discovered a new important role for LMO2, a cellular factor that normally controls the expression of genes essential to the production of red blood cells and which is involved in the development of certain leukemias. This transformative discovery was recently published in the *Proceedings of the National Academy of Sciences of the United States of America*.

To better understand the functions of LMO2, Trang Hoang's team and collaborators attempted to identify the proteins with which LMO2 interacts in stem cells and blood progenitor cells. They were surprised to find that in addition to the proteins involved in gene regulation, LMO2 also interacted with a number of proteins involved in DNA replication. Additional ex-

periments showed that LMO2 is recruited to specific sites on the DNA where replication originates and could induce recruitment of replication proteins and initiation of the replication of those sequences.

"These protein-protein interactions are not easily detected," declared Trang Hoang. "It took a technical 'tour de force' and fantastic teamwork to bring this project to maturity." Understanding of this direct involvement of LMO2 in DNA replication could have significant long-term impact, since LMO2 is sometimes abnormally activated in cells of the immune system, where it contributes to the induction of T-acute lymphoblastic leukemia (T-ALL), a form of the disease that represents approximately 20 percent of all childhood leukemias.



LMO2 controls two different cellular processes: DNA replication and gene expression.



**Research cited:**

Laumont C. M., Daouda T., Laverdure J. P., Bonneil É., Caron-Lizotte O., Hardy M. P., Granados D. P., Durette C., Lemieux S., Thibault P., Perreault C. "Global proteogenomic analysis of human MHC class I-associated peptides derived from non-canonical reading frames," *Nature Communications*, 7:10238, 2016.

# Non-coding DNA contributes to the detection of abnormal cells by the immune system

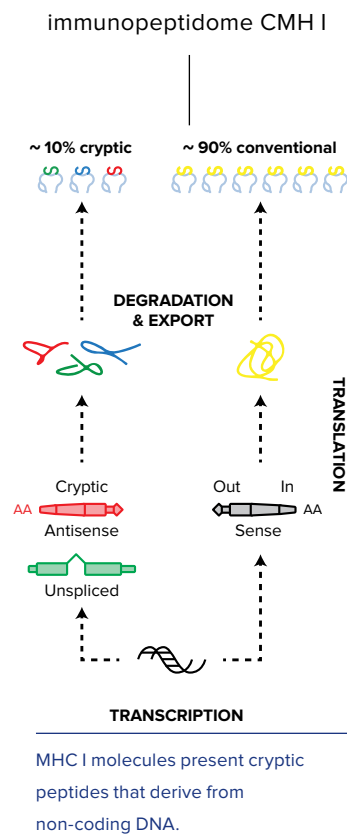
The laboratory of Dr. Claude Perreault, in collaboration with Sébastien Lemieux and Pierre Thibault, demonstrated in an article appearing in *Nature Communications* that some DNA sequences believed to be non-coding, i.e., whose biological function is not fulfilled by a protein, actually play a key role in self-recognition by the immune system.

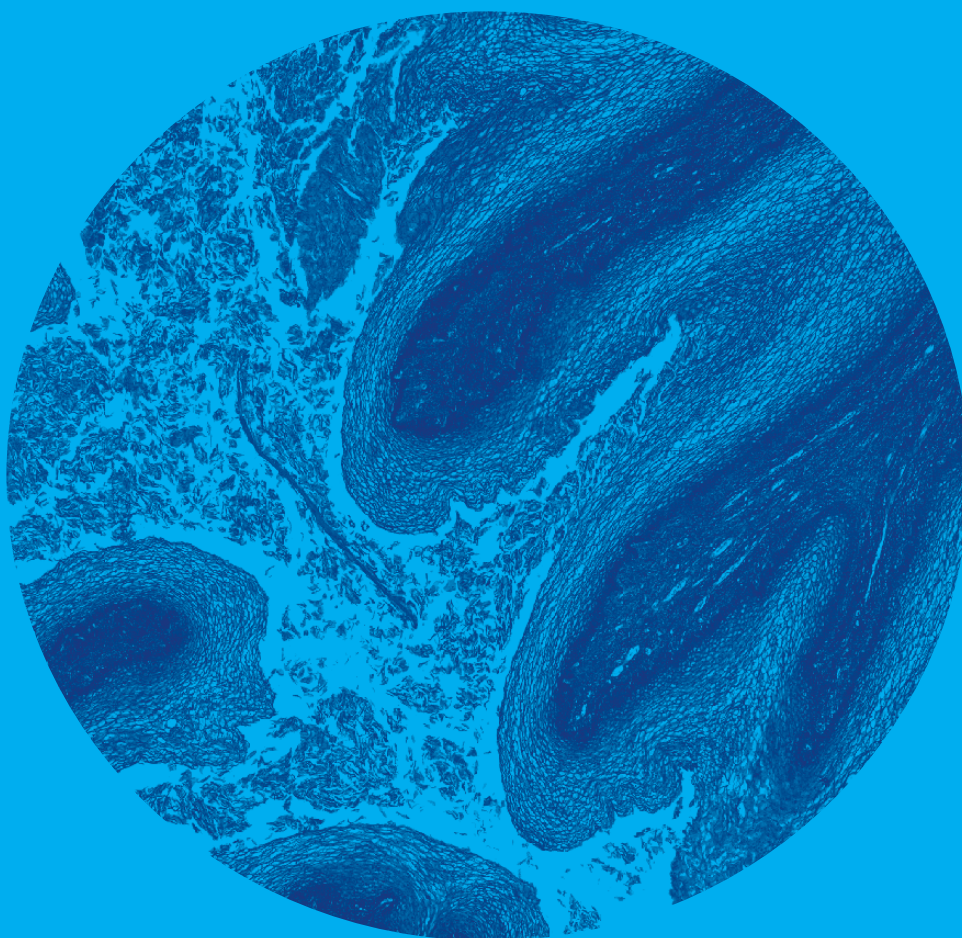
Self-recognition is the most important role assumed by our immune system: this is how our body detects and suppresses abnormal cells to keep us alive.

There was already evidence that the mission of this non-coding DNA is to regulate specific cell functions, but this is the first time that products of this DNA have been found at the surface of cells in order to fulfill immune-related functions.

Indeed, some portions of this non-coding DNA – it is estimated that 98 percent of the DNA of our cells is non-coding – are used to produce protein fragments called peptides, found at the surface of our cells. Those peptides are “scanned” and recognized by the immune system, which triggers a reaction leading to the elimination of a cell if it is deemed abnormal.

The study shows that about 10 percent of the peptides found at the surface of cells derive from non-coding DNA. This discovery significantly increases the likelihood of finding a specific difference between peptides present at the surface of healthy cells and those present on the surface of cancer cells. New immunotherapeutic approaches may exploit these differences to teach a patient’s immune system to detect and destroy the cancer cells.





Focus 3

## **Molecular diagnostics and targeted therapies**

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The seven teams in this focus area concentrate on the development of new diagnostic tools and new and more targeted therapeutic modalities and innovative drugs.



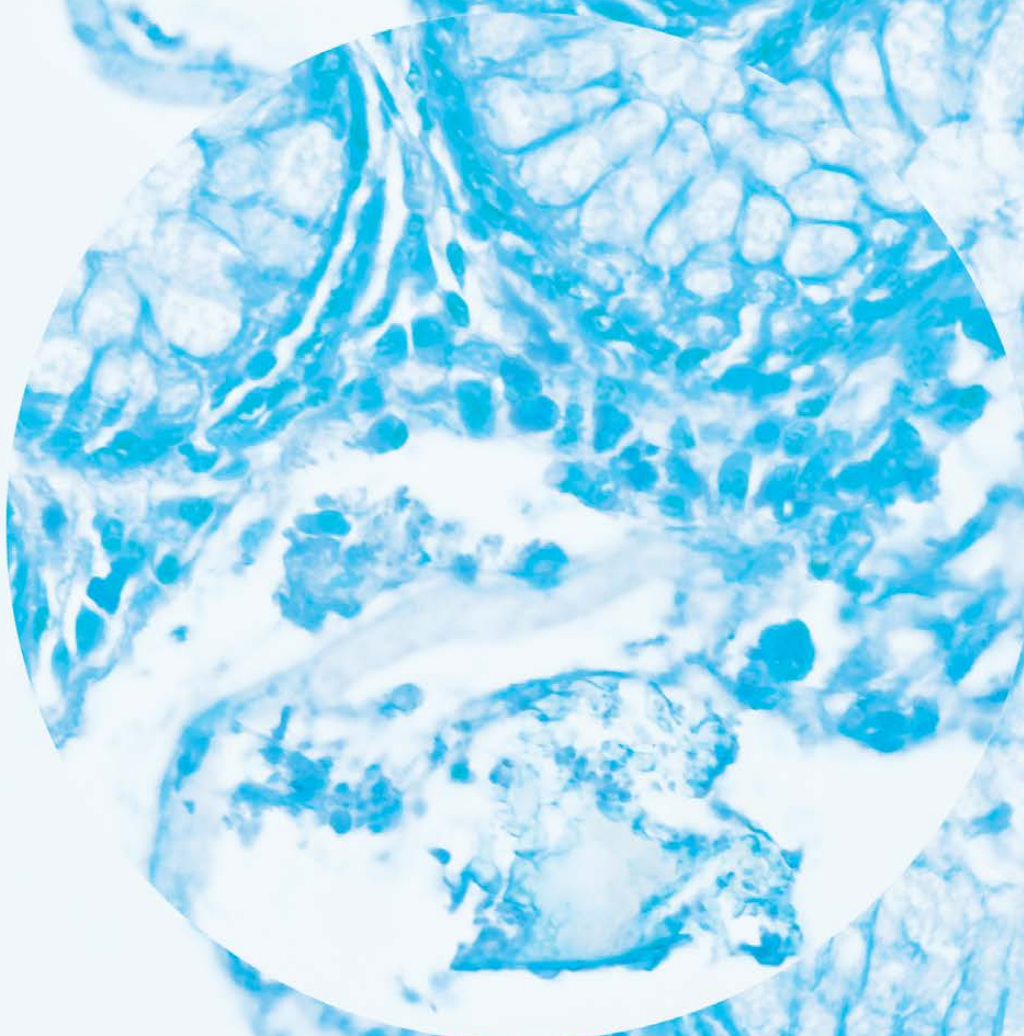
The diversified expertise of these research units allows for the creation of software and bioinformatics tools as well as for RNA engineering, the discovery of new histological markers, the immunological characterization of the tumour environment, and the identification and optimization of therapeutic molecules. As for all IRIC researchers, these teams have access to a cutting-edge research infrastructure, including the largest medicinal chemistry laboratory in a Canadian university.

Research units

Functional and Structural Bioinformatics  
Yeast Molecular Biology  
Medicinal Chemistry  
Histology and Molecular Pathology  
Cancer Immunobiology  
RNA Engineering  
Molecular Pharmacology

Principal investigators

**Sébastien Lemieux**  
**Martine Raymond**  
**Anne Marinier**  
**Louis Gaboury**  
**Étienne Gagnon**  
**François Major**  
**Michel Bouvier**



### In 2015-2016

7  
research  
units

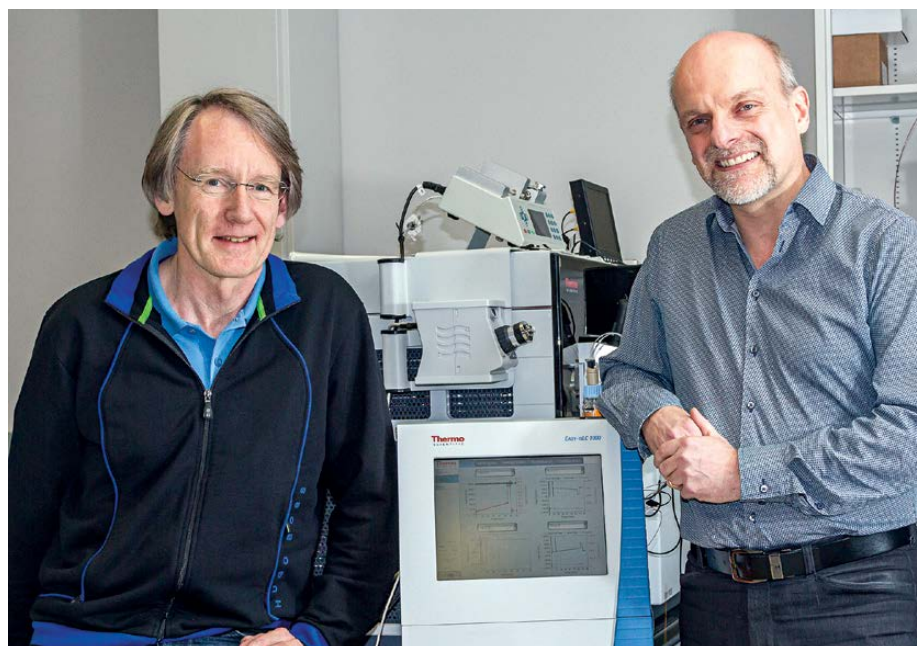
27  
students

8  
postdoctoral  
fellows

24  
publications

\$8,154,376  
in research  
funding

## Highlights — IRIC receives a grant for its Centre for Advanced Proteomic Analyses from Genome Canada and Génome Québec



Michael Tyers and Pierre Thibault, principal investigators at IRIC and professors in UdeM's Department of Medicine and Department of Chemistry respectively.

IRIC received a grant of over \$755,000 for its Centre for Advanced Proteomic Analyses (CAPA) as part of Genome Canada and Génome Québec's Canadian Genomics Innovation Network competition. CAPA is one of the 10 advanced technology centres in the Canadian Genomics Innovation Network.

CAPA is a multi-disciplinary facility that provides state-of-the-art proteomics technologies to support the development of cancer treatments and the discovery of cellular regulatory mechanisms based on protein interactions and post-translational modifications. The Centre is headed by

Pierre Thibault and Michael Tyers, both principal investigators at IRIC and professors in UdeM's Department of Chemistry and Department of Medicine respectively. CAPA offers Canadian and international researchers the cutting-edge technologies they need for their proteomics research work.

The Centre relies on strong expertise in bioinformatics for data processing and analysis. In addition, it trains highly qualified personnel, including graduate students, postdoctoral fellows, visiting scientists, and research assistants in the latest advances in proteomics analysis.

Research cited:

Paradis J. S., Ly S., Blondel-Tepaz É., Galan JA., Beaudrait A., Scott M. G., Enslen H., Marullo S., Roux P. P., Bouvier M. "Receptor sequestration in response to  $\beta$ -arrestin-2 phosphorylation by ERK1/2 governs steady-state levels of GPCR cell-surface expression," *Proceedings of the National Academy of Sciences of the United States of America*, 112(37):E5160-5168, 2015.

## Showcased discoveries — An unexpected role for the ERK1/2 protein kinases in the regulation of a large family of cell receptors

The laboratories of Michel Bouvier and Philippe Roux at IRIC, in collaboration with the team of Stefano Marullo at Institut Cochin in France, published a study in the journal *Proceedings of the National Academy of Sciences* that reveals the central role of protein kinases ERK1/2 in the control of signalling by a number of G protein coupled receptors (GPCRs). Since GPCRs represent the largest family of therapeutic targets, this work could have a significant impact on the development of new therapeutic approaches for the treatment of various diseases, including cancer.

This study demonstrates that the protein kinases ERK1/2 cause the intracellular sequestration of GPCR and thus decrease the responsiveness of cells to many stimuli, including hormones, neurotransmitters, and drugs that normally

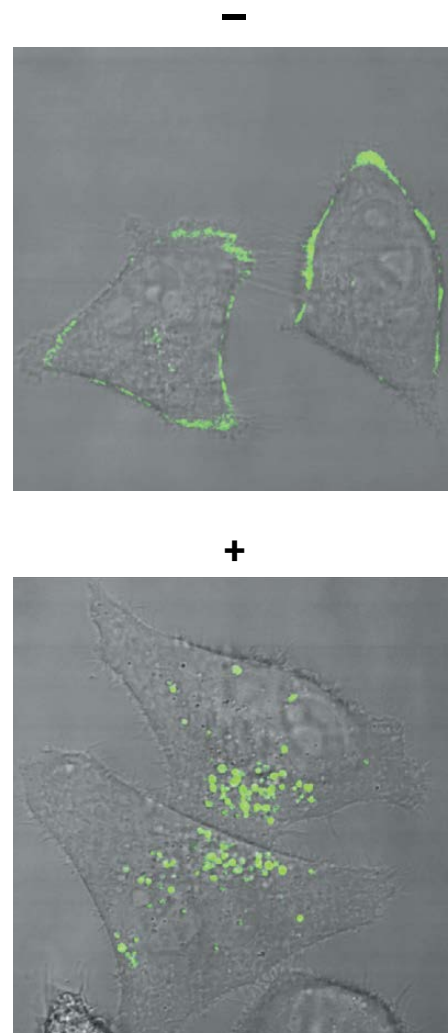
activate GPCRs at the surface of the cell.

This work is important because the signalling pathway to which protein kinases ERK1/2 belong is frequently deregulated in cancer and is the target of several anticancer drugs. The results suggest that the expression of several GPCRs on the surface of cancer cells is disrupted, which could have important consequences on the response of these cells to their environment, but also on the type of possible treatments to target these cells.

Taking full advantage of the joint expertise of the laboratories involved, this project combined techniques of bioluminescence resonance energy transfer (BRET), flow cytometry, and *in vitro* phosphorylation and phosphoproteomics, to highlight a new GPCR regulatory mechanism.

Cultured cells expressing the CXCR4 receptor (green), a member of the G protein coupled receptor (GPCR) family. In absence of ERK kinase activation (top panel), the receptor is located at the cell surface. When the ERK kinase is activated (bottom panel), the receptor is sequestered inside the cell and becomes unable to respond to signals coming from outside the cell.

### Activation of ERK1/2





## A stable marriage between microRNAs and messenger RNAs

**Research cited:**

Weill N., Lisi V., Scott N., Dallaire P., Pelloux J., Major F.  
"MiRBooking simulates the stoichiometric mode of action of microRNAs," *Nucleic Acids Research*, 43(14):6730–6738, 2015.

Since their discovery some 20 years ago, microRNAs (miRNAs) have been demonstrated to play an important role in the regulation of gene expression. They bind to certain messenger RNAs (mRNAs) containing a complementary sequence and interfere with the translation of the sequence of these mRNAs into proteins. The use of artificial miRNAs in targeting oncogenes therefore constitutes a highly interesting potential therapeutic approach.

Nevertheless, it is difficult to predict the impact of a particular miRNA, since it depends on the presence of each of the 2,500 different miRNAs and the amount of each mRNA in the cell. To simulate the situation in the cell, the team of bioinformaticians headed by François Major developed an algorithm called MiRBooking which takes into account the sum total of potential miRNA-mRNA interactions and strives to optimize the number of “stable marriages” between miRNA and mRNA in given conditions. By comparing the predictions of MiRBooking to real results obtained on cell lines, the IRIC researchers were able to demonstrate that this new approach outperforms in accuracy other miRNA target prediction programs.

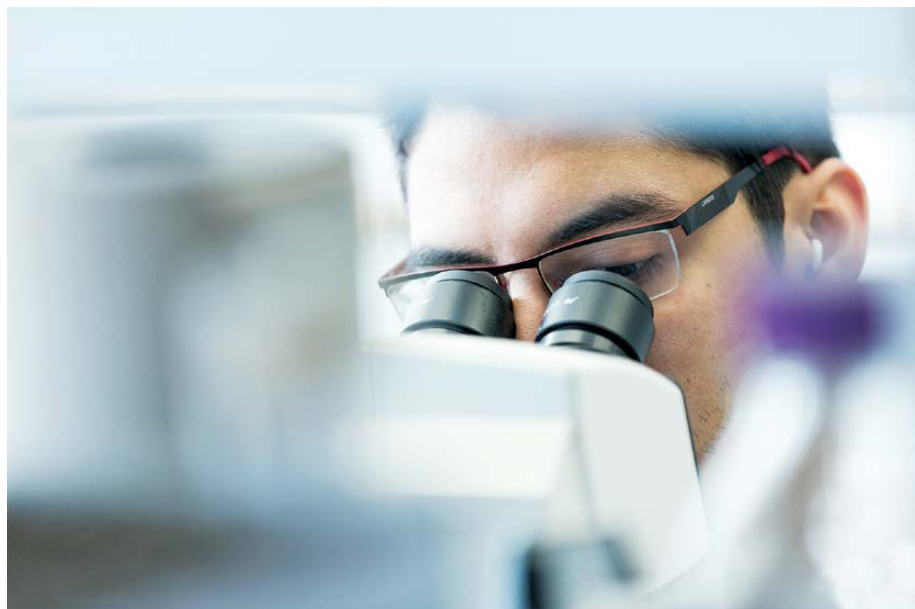
In the long term, this new software, which is the subject of an article in the journal *Nucleic Acids Research*, will help in the design and engineering of artificial miRNA, optimized for a therapeutic effect in cancer cells.

## Cutting-edge scientific facilities

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The highly qualified professionals of IRIC's 12 core facilities have access to an equipment park at the leading edge of technology, allowing them to offer high-level specialized services to researchers at the Institute, Université de Montréal, and elsewhere in academia and in industry. ● These facilities constitute one of the few integrated drug discovery chains in a university setting in Canada.

● At the heart of the integrative research in immunology and cancer carried out at IRIC are core facilities, each overseen by an advisory committee chaired by a principal investigator. ● Facility directors manage the operations of state-of-the-art equipment and offer an advisory service for carrying out research work. The activities of the core facilities are coordinated by Manon Valiquette, Head of Scientific Platforms.



## Highlights

The team of Dr. Guy Sauvageau and collaborators obtained an institutional grant of over \$12 million from the FCI and Québec's Ministère de l'Économie, de l'Innovation et des Exportations. With this grant, the bio-imaging core facility was able to acquire a ZEISS LSM 880 confocal microscope with Airyscan and FLIM technology from the Carl Zeiss Company.

The microscope, one of the installed in Canada, increases spatial resolution, signal-to-noise-ratio, and image acquisition speed. The histology core facility, meanwhile, acquired a new stainer, the Bond RX by Leica. In addition to traditional markings in immunohistochemistry and immunofluorescence, the stainer is used to perform *in situ* hybridization with RNAscope (ACD) probes, as well as TUNEL marking, which characterizes cellular apoptosis in a completely automated way. The grant will also help to acquire a number of other high-tech instruments to be integrated into IRIC's scientific core facilities, enabling the

Institute to maintain its expertise in breakthrough-oriented research.

The work of Dr. Sylvain Martel of Polytechnique de Montréal, in collaboration with Dr. Louis Gaboury, Principal Investigator at IRIC and Director of the Department of Pathology and Cell Biology at UdeM's Faculty of Medicine, along with the histology core facility, has led to a spectacular technological discovery for cancer treatments. Their work involves the creation of an army of nanorobots capable of navigating the bloodstream to accurately target cancer tumors. Their discovery was the subject of a major publication in *Nature Nanotechnology*.

In collaboration with the Centre for Drug Research and Development in Vancouver and thanks to financial support from Merck, Principal Investigator Katherine Borden and the Biophysics Core Facility developed a fragment-library high-throughput screening service via nuclear magnetic resonance (NMR), using purified proteins.



## Overview of the core facilities

### **Animal facility in the Marcelle and Jean Coutu Pavilions**

IRIC houses one of Canada's largest animal facilities, adhering to rigorous pathogen-free standards and benefiting from separate quarantine rooms. As well as providing hosting and technical and veterinary support for animal research and health, IRIC's animal facility offers a variety of services for *in vivo* segments of research projects. Among other things, studies in pharmacokinetics are carried out here, in collaboration with the biopharmacy core facility of the UdeM Faculty of Pharmacy.

### **Bio-imaging**

Cutting-edge optical microscopy equipment and image analysis stations.

### **Bio-informatics**

Innovative tools for creating, analyzing, integrating and consulting biological databases with the use of high-performance computing clusters.

### **Biophysics**

State-of-the-art solutions in NMR spectroscopy for experiments on the structure of proteins, protein-ligand interactions and the characterization of small molecules.

### **Medicinal chemistry**

Synthesis of small, original and specific molecules leading to the discovery of chemical entities that can serve as pharmaceutical tools and that have therapeutic potential.

### **High-throughput screening**

Portfolio of over 110,000 molecules, and integrated robotic systems, to perform a variety of biochemical and cellular assays.

### **Cytogenetics**

Chromosomal analysis of human and mouse cells through traditional cytogenetic techniques and spectral karyotyping.

### **Flow cytometry**

Use of FACS equipment to sort and analyze various physical property of cells in, among other things, immunophenotyping, and the study of both the cell cycle and apoptosis.

### **Genomics**

Cutting-edge technologies in next-generation and capillary sequencing, and in real-time PCR.

### **Histology**

Services in histology, immunohistochemistry, image acquisition, and the generation of tissue microarrays.

### **Proteomics**

Advanced technologies in mass spectrometry allowing for the identification and quantification of proteins and their post-translational modifications based on cell extracts, tissue, and biological fluid.

### **Transgenesis**

Services in DNA microinjection, ES cells in blastocysts, embryo and sperm cryopreservation, mouse line rederivation, and *in vitro* fertilization.



12

core facilities

# Statistical data —

Source of users of IRIC’s  
core facilities in 2015-2016

**270**  
Research  
teams

- a) 11 % IRIC (28)
- b) 25 % UdeM – campus (66)
- c) 27 % UdeM – affiliated centres (74)
- d) 30 % Public organizations (82)
- e) 7 % Industry (20)



## Statistical data —

Source of revenues for IRIC's  
core facilities in 2015-2016

**\$3,5 M**  
Revenues

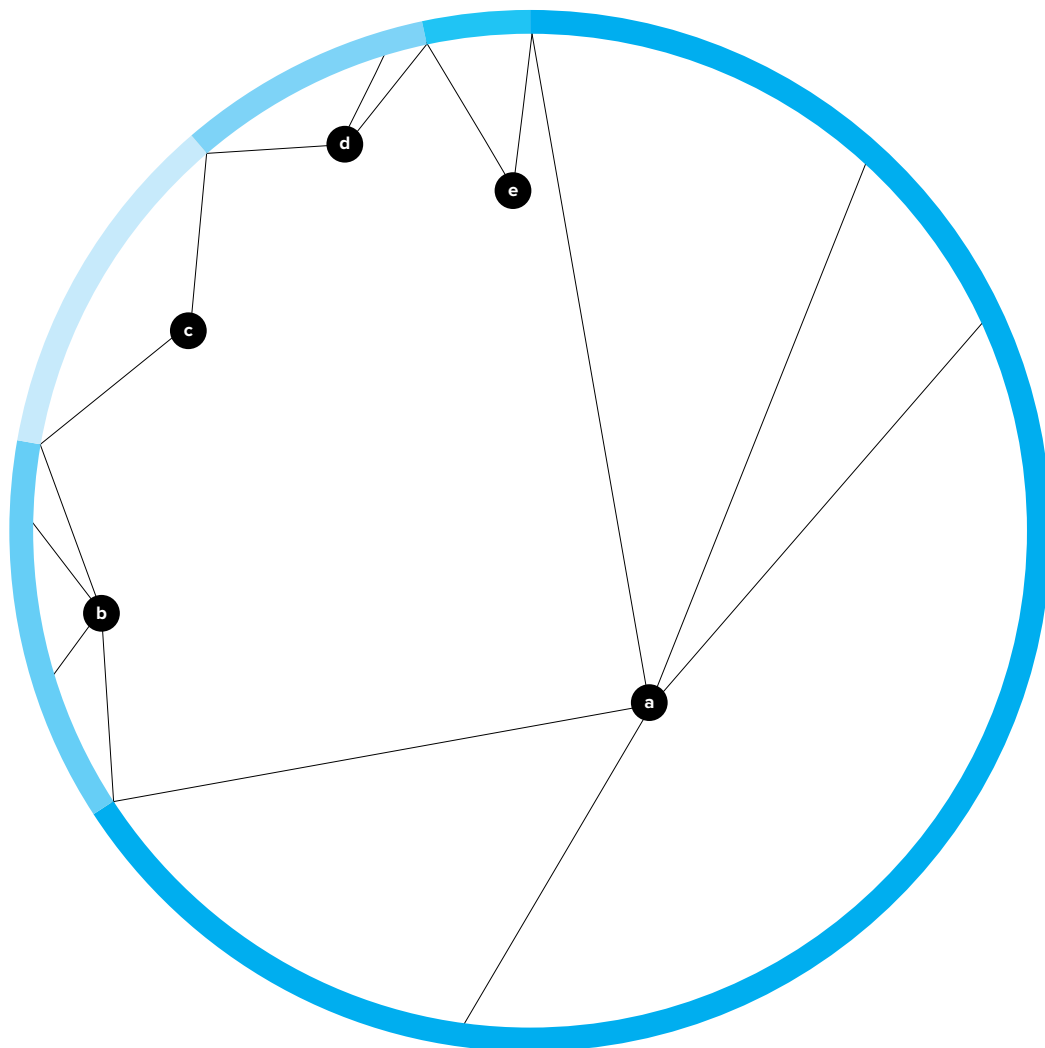
a) 66 % IRIC

b) 12 % UdeM – campus

c) 11 % UdeM – affiliated centres

d) 8 % Public organizations

e) 4 % Industry





## **IRICoR: capturing and maximizing the value of drug discovery research at IRIC**

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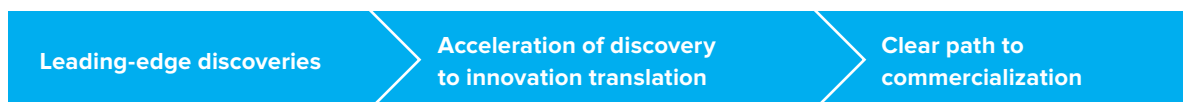
IRICoR (Intstitute for Research in Immunology and Cancer – Commercialization of Research) is a not-for-profit drug discovery, development, and commercialization centre based at IRIC. ● Since 2008, IRICoR's objective has been to rapidly translate highly innovative scientific projects into high value novel therapies in oncology, immunology, and related indications through strong partnerships with the private sector – thereby efficiently bridging the innovation translation gap between early stage academic research and industry and thus allowing patients faster access to breakthrough drugs.

IRICoR relies on a team with solid experience in the following fields: drug discovery, business development, risk capital, protection of intellectual property, and project management. Integrated into IRIC, IRICoR professionals have in-depth knowledge of the Institute's technological capacities and those of its partners, and keep abreast of the Institute's most recent discoveries.

IRICoR's unique model resides in its integration, under a single roof and in a university setting, of high-calibre basic research, access to cutting-edge technological core facilities, and IRIC's drug discovery chain, associated expertise, and business expertise.

Recall that IRIC has one of the largest academia-based medicinal units in Canada, with members mostly from the pharmaceutical industry. These experienced chemists and biologists lend the Institute a unique added value. The IRICoR model fosters the mitigation of risks connected with the discovery and commercialization of new therapeutic approaches.

This hybrid research-business model, among other things, allows the 200 future leaders in life sciences trained annually at IRIC and Université de Montréal to be exposed to learn about the key factors in the commercialization of research, thus contributing to their cross-training and to nourishing a culture of innovation.



IRICoR strives to attract the best drug discovery projects in Québec, Canadian, and foreign universities, helping to transform research into innovation and accelerating the commercialization of cutting-edge products. IRICoR pursues its mission by establishing strong partnerships with the private sector, both in financial terms and in clinical-development expertise.

### **Project portfolio**

IRICoR selects its projects on the basis of their scientific excellence and their commercial potential, supports them strategically, and invests in them directly with a view to moving them rapidly towards commercialization.

At the end of 2015-2016, five new projects were funded, bringing the number of projects to 34 in the IRICoR portfolio. Projects cover the entire drug discovery chain, from the identification of therapeutic targets, to clinical trials. Support for the projects covers the entire gamut from funding, to negotiation of partnerships and licenses that give access to IRIC's core facilities, to project management, and to the protection of intellectual property. IRICoR-supported projects this year led to the filing of 19 patent applications representing 16 patent families.

Projects supported by IRICoR have also led to the development of three drug candidates currently at the clinical evaluation stage. A project in partnership with AmorChem, a Montréal-based venture capital firm, will enter the clinical phase in the coming year.

## Creation of companies

2015 saw the creation of ExCellThera, a spinoff company of UdeM based on the discovery by the teams of Dr. Sauvageau and Anne Marinier of the compound UM171, used in the treatment of AML. The molecule UM171 allows for the multiplication of hematopoietic stem cells for transplants. The project, for which Phase I/II clinical studies have begun, is proof of the acceleration that has taken place in the transformation of basic research into innovations with clinical applications: the transition from early “hit” stage to the clinical stage took less than six years.

The income-generating activities of the spinoff company Domain Therapeutics NA continue in Montreal at the NEOMED Institute. The company provides services using nearly 30 biosensors developed in the academic sector. Among other things, these biosensors allow identifying the functional selectivity of a ligand by characterizing its specific signalling pathway.

## Visibility

The IRICoR team was invited to present its business model and its project portfolio at 11 national or international gatherings, in addition to taking part in the organization of two meetings on drug discovery, one at the national level and the other at the international level.

## Partnerships

IRICoR entered into or extended 13 licensing agreements related to 22 projects.

- The first project, initiated in 2008 and conducted in collaboration with Bristol-Myers Squibb (BMS) by the teams of Anne Marinier (expertise in medicinal chemistry) and Michel Bouvier (expertise in G protein-coupled receptors), is already in Phase II clinical trials in the important cardiovascular disease sector. This collaboration with BMS now includes new projects, bringing to nine the number of projects in the partnership.
- The joint expertise of IRIC and IRICoR also led to the addition of two new joint projects with the Centre for Drug Research and Development in Vancouver and MaRS Innovation in Toronto.
- The Phase II clinical trial in acute myeloid leukemia (AML) in collaboration with the Montreal biopharmaceutical company Pharmascience, and the Leukemia and Lymphoma Society in the United States, continued.
- The partnership agreement with the venture capital firm Amorchem for the funding of two projects as part of Genome Canada’s (GC) and G  nome Qu  bec’s (GQ) Large Scale Applied Research Project Competition in Genomics and Personalized Health continued according to the stages planned at the outset.

IRICoR also established an initial collaboration between various IRIC researchers and the French company Oncodesign, an association that could lead to a broader partnership.

IRICoR activities in the commercialization of drug discovery research are carried out by nearly 150 fulltime-equivalent employees, including highly qualified research, commercialization, and administrative staff.

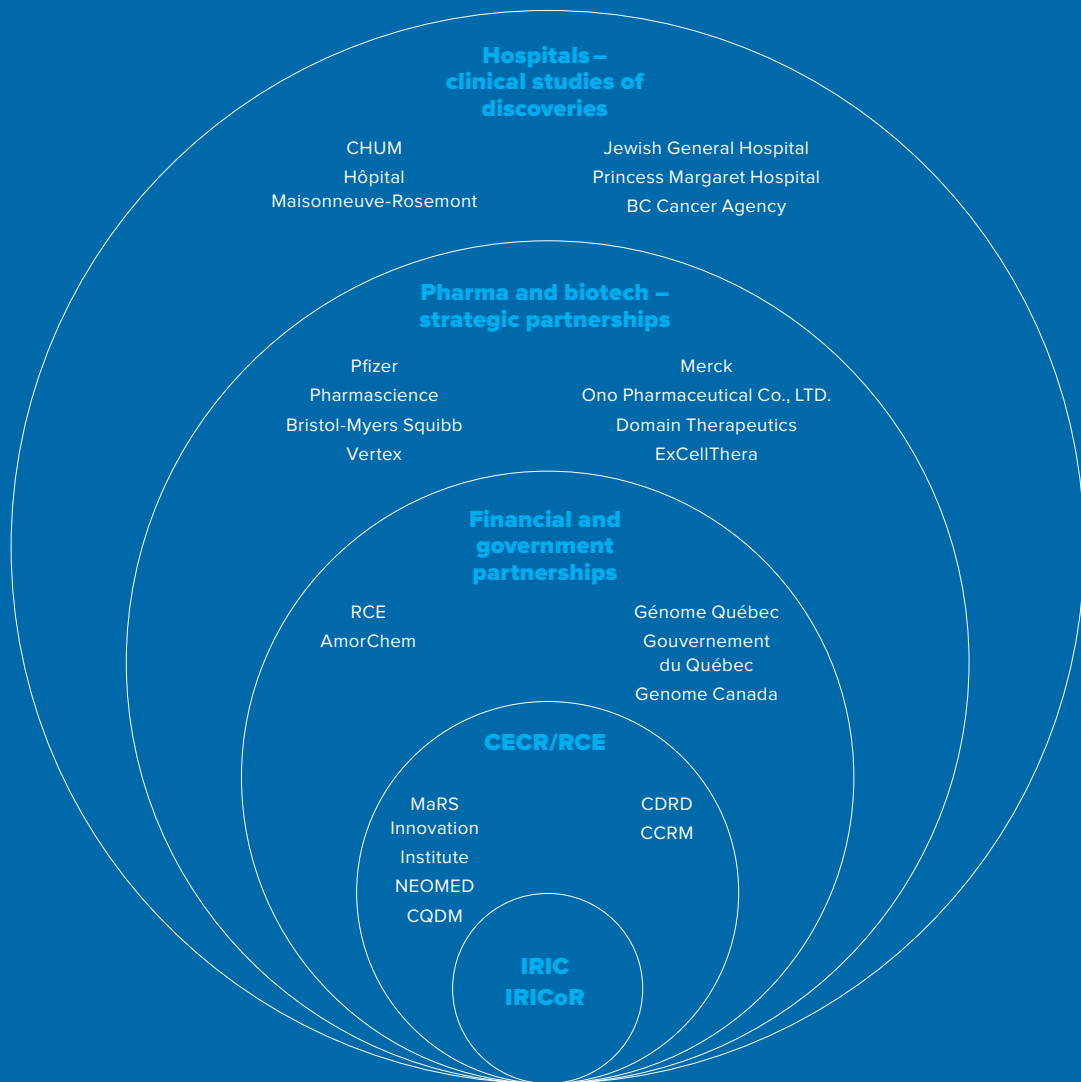
## Governance

In the course of the year, Nadine Beauger became the new chief executive officer of IRICoR. She took over from Michel Bouvier, who remains CEO of IRIC. The appointment was made at the Assembly of Members of IRICoR when it met on March 17, 2016, on the recommendation of the organization’s board of directors. As stated at the time by IRICoR Board Chair Johane Boucher Champagne, “The Board extends its thanks to Michel Bouvier for all the work he accomplished leading IRICoR over the last four years. Under his leadership, IRICoR has become a key player in academic-based drug discovery and now enjoys international prestige, which translates into considerable socio-economic and scientific benefits.”

## Funding and revenues

For the 2015-2016 period, funding for research and development (R&D) activities totalled \$4.8M from private partners and \$11.6M from public funds. Moreover, revenues from research licensing connected with collaboration contracts now reach over \$2M.

After eight years of existence, in close cooperation with IRIC/UdeM, IRICoR is proud to be at the heart of the Qu  bec and Canadian ecosystem in commercializing university research and, in the process, contributing actively to the development of the economy.



#### **National and international network of university collaborators (selected)**

Karolinska Institutet, Université Laval, Cochin Institute, University of Toronto, Anderson Cancer Center (The University of Texas MD), Centre for Commercialization of Cancer Immunotherapy, Max-Planck-Gesellschaft, Quebec Leukemia Cell Bank (BCLQ), Université de Sherbrooke, Research Centre CHU Sainte-Justine, Memorial Sloan Kettering Cancer Center, McGill University, MRC Laboratory of Molecular Biology

# Statistical data

From 2008 to April 30, 2016



## Funding and revenues

a) \$26M in direct R&D funding from private partners	b) \$54.2M in direct R&D funding from public partners	c) \$2M in licence and milestone revenues	d) \$1.1M in research contract revenues
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## Highlights

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9 private partners (BMS, Pfizer, Pharmascience, Merck, Domain, AmorChem, Cyclenium, Encycle Therapeutics, STEMCELL Technologies)

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23 projects in partnerships/licencing signed with industry

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3 companies created

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8 patents granted

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41 patent families developed internally

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171 patent applications

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83 projects funded (funding/management/intellectual property/grants)

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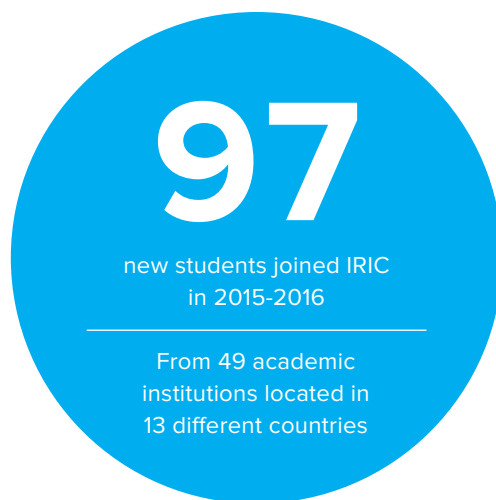
150 fulltime jobs in science and management created and maintained

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## **The new scientific generation: ensuring the long-term success of top-level research**

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IRIC's Office of Academic Affairs aims to assist students in their academic career, from their arrival at the Institute to their graduation. Every effort is made to provide them with the best possible training. Students have access to the Institute's state-of-the-art facilities, courses of international calibre, many lecture and seminar series, and personalized university and administrative support. Whether enrolled at IRIC for an undergraduate internship or graduate program, students participate actively in the advancement of cancer research while fully developing as scientists.



## A leading and innovative training centre

In choosing to pursue their training at IRIC, young researchers receive top-level multidisciplinary instruction in the field of cancer research, and benefit from the varied expertise and exceptional guidance of IRIC's principal investigators.

In 2015-2016, 97 new students joined IRIC to pursue their training and actively participate in advancing research conducted at the Institute. They came from 49 academic institutions located in 13 different countries from the four corners of the globe to be part of the research teams.

Numbers like these attest to the reputation for excellence of IRIC and UdeM nationally and internationally and the ability of these institutions to attract the finest students searching for top-level scientific training in cancer research. At

the graduate level, students have access to a great variety of study programs offered by UdeM. In 2015-2016, 63 percent of master's and doctoral students were enrolled in the systems biology training program developed by IRIC investigators.

Integrated into the molecular biology programs of UdeM's Faculty of Medicine, this program offers an accelerated one-year master's degree and a five-year doctorate that includes cellular and molecular biology, immunology, biochemistry, genetics, bioinformatics, proteomics, drug development, and the more clinical aspects of cancer research. IRIC also offers master's and doctoral programs in the following fields: molecular biology, biochemistry and molecular medicine, bioinformatics, chemistry, microbiology, immunology, and pharmacology.

## 2015 student recruitment event



students for  
master's degrees  
and doctorates

For the second year, from June 18 to 21, 2015, IRIC organized its student recruitment event to attract the finest prospects in biomedical research. Attesting to the excitement generated by this event, over 147 applications from 81 universities in 19 countries were received this year.

With its innovative programming and interactive design, the event allowed participants to visit IRIC's laboratories and core facilities, meet and discuss with the Institute's investigators and students, learn about the Institute's study programs and graduate projects, and participate in individual interviews with the researchers of their choice.

Forty-one candidates from various countries (Canada, United States, Brazil, France, Germany, Belgium, Switzerland, and India) were selected to take part in three days of recruitment activities in Montreal. More than 205 individual interviews between candidates and researchers took place during the event. Twenty-six students recruited as a result of this activity were able to join one of IRIC's research teams (15 students for master's degrees and 11 for doctorates).



See photo p.52

## The IRIC Scientific Day

The 6<sup>th</sup> IRIC Scientific Day took place on Friday, November 13, 2015. The goal of this event is to bring all IRIC members together to discuss the scientific activities in progress at the Institute. It is a unique opportunity for students, postdoctoral fellows, research officers, core-facility staff, and principal investigators to present their work to their colleagues, orally or in poster form. There were 163 participants at the event this year, providing 16 oral presentations and 51 poster presentations. The best presentations received awards made possible by the sponsors of the event.

The lecturer for the day was Louis Maheu, Professor Emeritus at UdeM's Department of Sociology. This specialist in the operation of university systems

delivered a highly relevant and much appreciated talk in relation to the book he co-published with Robert Lacroix, *Les grandes universités de recherche*.

The day also provided the opportunity to present merit scholarships to IRIC doctoral students. Martine Raymond, IRIC's director of academic affairs, presented doctoral scholarships to four IRIC members, worth a total of \$10,500.

Walid Fares from Desjardins also presented doctoral scholarships (\$5,000 each) from the Desjardins Foundation, which reward students who distinguish themselves for the excellence of their academic excellence and community involvement. The two winners were Justyna Kulpa and Khaled Ben El Kadhi.

➔ See photo p.52

## Six students winners of the IRIC conference awards competition

On Friday, January 29, 2016, IRIC conferred its first conference awards. The awards of \$1,000 each provided master's and doctoral students, and postdoctoral fellows, with the opportunity to present their research at conferences taking place outside Québec in 2016. The 2015-2016 conference award competition was made possible thanks to the support and

generosity of IRIC members as part of the internal fundraising campaign "Donnez pour qu'ils vivent," as well as through the sale of LA TÊTE CHERCHEUSE beer from microbrewery Brasseurs Illimités. In this way, IRIC was able to award five IRIC conference awards and one "Simple Malt" conference award.

➔ See photo p.52



## Summer School in Systems Biology

Organized since 2006, IRIC's Summer School in Systems Biology is aimed at offering top-notch training in cancer research. It includes a series of theoretical courses covering a variety of themes connected to the cell and molecular biology of cancer, the molecular genetics of eukaryotes, immuno-oncology, model organisms, and experimental approaches based on systems biology.

The School also offers practical laboratory courses designed to teach various techniques linked to molecular biology, cell analysis, protein expression and purification, analysis of the biochemical and biophysical properties of proteins,

functional genomics, bioinformatics, and the use of model organisms. During these practical courses, students carry out a number of small-scale research projects requiring the use of IRIC's core facilities. In 2015, 34 students (23 from IRIC) were able to take courses at the Summer School.

Among these 34 students, five female students from Brazil who stood out at the second edition of IRIC's International Summer School, held at the São Paulo Cancer Institute (ICESP) of the University of São Paulo (USP) in January 2015, were invited to attend certain practical courses.

➔ See photo p.53

## IRIC Next Generation Awards program

For a fifth consecutive year, the IRIC Next Generation Awards program enabled Canadian students (16 this year) at the undergraduate level with an outstanding academic record to receive a merit scholarship in order to do a research internship with an IRIC team during the summer of 2015. The awards are worth \$4,250 for a 12-week internship, or \$5,670 for a 16-week internship.

The granting of these awards is made possible thanks to the participants and to the generous contribution of donors to IRIC's Great Challenges Against Cancer, organized annually to benefit the IRIC Great Challenges Fund, including a generous donation from the Fondation Famille Diane et Léon Gosselin.

➔ See photo p.53

## IRIC on the road

In the fall of 2015, IRIC participated in a series of higher education fairs organized at various Canadian universities. These recruitment activities make it possible for students to meet representatives of educational institutions and research centres in order to learn more about study programs, available internships, admission criteria, and scholarship possibilities.

In October, an IRIC representative also joined UdeM's Office of Admissions and Recruitment to take part in a tour in France. Jointly organized by several Québec schools, the Study in Québec tour is designed to promote Québec universities at major French universities with the goal of recruiting undergraduate, master's, and Ph.D. students hoping to continue their studies in Québec.



See photo p.53

## IRIC Student Association (AEIRIC)

The AEIRIC mandate is to represent master's and doctoral students, interns, and postdoctoral researchers in institutional matters. The AEIRIC contributes to IRIC's development and to maintaining the quality of student life through active participation, on the one hand, by carrying

out institutional programs and projects, and on the other hand, by fostering interactions among students, postdoctoral fellows, and other members of the IRIC team through the organization of various academic, scientific, and social activities.

➔ See photo p.53

**a) Participants and organizers of the second  
student recruitment event**

**b) The IRIC Scientific Day**

Left to right:

Michel Bouvier, Chief Executive Officer of IRIC;  
Martine Raymond, Director of Academic Affairs of  
IRIC; the winners of the IRIC doctoral scholarship,  
Laura Simon, Nicholas Iannantuono, Yayha  
Benslimane and Myreille Larouche; Marc Therrien,  
Scientific Director of IRIC.

**c) Conference award winners**

Left to right:

Ozlem Nezahat Arat, Abigail Gerhold, Céline Laumont,  
Haytham Mehzen and Tatiana Traboulsi (IRIC awards);  
Simon Mathien, ("Simple Malt" award).

a)



b)



c)



**d) The organizers and teachers of IRIC's International Summer School held in Brazil in January 2015, accompanied by the five Brazilian students invited to take part in the 2015 edition of IRIC'S Summer School in Systems Biology.**

Left to right: Trang Hoang (IRIC), Suellen da Silva Gomes Herbster (USP), Maria Nagai (ICESP), Tatiane Katsue Furuya Mazzotti (USP), Sylvie Mader (IRIC), Ema Elissen Flores Diaz (USP), Sébastien Carréno (IRIC), Julie Mantovani (IRIC), Pierre Thibault (IRIC), Naieli Bonatto (USP), Aline Nazareth de Paiva Paixao Becker (USP). Absents: Roger Chammas (ICESP), Philippe P. Roux (IRIC), Diogo Veiga (IRIC).

**e) The winners of the 2015 IRIC Next Generation Awards**

Front row, left to right: Destiny Lu-Cleary, Julia Rybkina, Justine Vinet, Flora Jung, Lia Huo, Valeria Vendries, Anissa Chirico. Back row, left to right: Felix Zhou, Andy Zhen, Mitchell Demers, Stéphane Lopes Paciencia, Aldo Zakhour, Caroline Labelle, Nicole Boyle, Frank (Zhexion) Liu. Absent: Brendan Lapointe Raizenne.

**f) Patrick Lacasse, Project Manager for Student Recruiting**

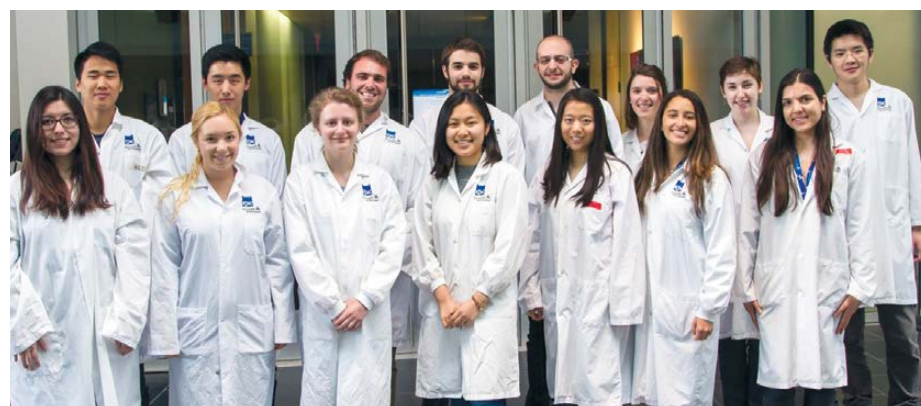
**g) AEIRIC**

Left to right: Éric Vaillancourt-Jean (President), Hervé Gerbe (Treasurer), Audrey Connolly (Academic Affairs Representative), Samuel Jacques (Social Life Representative), Myreille Larouche (Secretary), Maude Dumont-Lagacé (Internal Affairs Representative), Kenza Garreau (Social Life Representative), Ryan Pinkham (Student Recruitment Representative), Hillary Pearson (Scientific Affairs Representative). Absent: Simon Mathien (Summer School Representative).

d)



e)

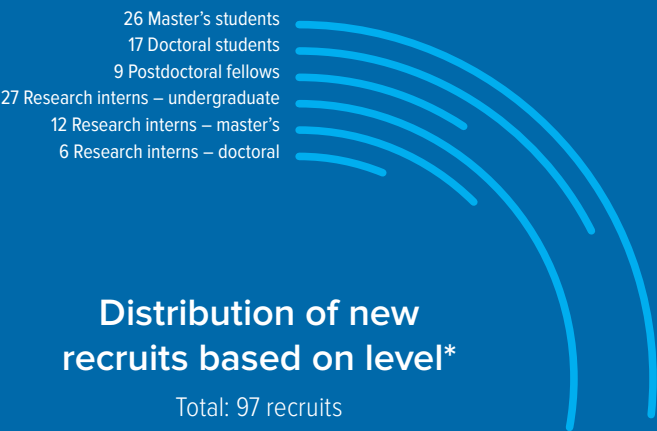


f)



g)

## Data and statistics



\*Some students are included in more than one category (e.g., in the same year an intern becomes a student).





52 Master's students  
81 Doctoral students  
60 Postdoctoral fellows  
32 Research interns – undergraduate  
8 Research interns – master's  
6 Research interns – doctoral  
1 SSD intern\*  
1 Fellow in medicine

### Distribution of active students at IRIC for 2015-2016 based on level

Total: 241 recruits

\*Secondary school diploma

17 Master's degree  
6 Doctoral degree  
11 Postdoctoral fellowship ended  
27 Research internship ended – undergraduate  
10 Research internship ended – master's  
4 Research internship ended – doctoral

### Distribution of IRIC graduates for 2015-2016 based on level

Total: 75 recruits

## Grants and nominative awards

### Québec

#### Cole Foundation

##### Doctoral

Karine Bourdages  
Jérôme Roger  
Alexandre Rouette  
Swati Shetty  
Camille Simon

##### Postdoctoral

David Kachaner

##### Clinician

Vincent-Philippe Lavallée

#### Natural Sciences and Engineering Research Council of Canada (NSERC)

Christine Desroches Altamirano  
Samuel Rochette

#### Desjardins Foundation

Khaled Ben El Kadhi  
Justyna Kulpa

#### Fonds de recherche du Québec – Nature and Technologies Fund (FRQNT)

##### Master's

Blandine Monjarret

##### Doctoral

Chongyang Li  
Neethi Nandagopal

#### Fonds de recherche du Québec – Health Funds (FRQS)

##### Master's

Jessica Gagnon  
Guillaume Lépine

##### Doctoral

Karine Bourdages  
Gwenaëlle Gavory  
Guillaume Laflamme  
Charles St-Pierre  
Éric Vaillancourt-Jean  
José-Carlos Zeledon  
Orellana

##### Postdoctoral

Eugénie Goupil  
Tan Ning (Sarah) Tsao

#### Groupe de recherche universitaire sur le médicament (GRUM)

Étienne Durette

### Canada

#### Human Frontier Science Program

Irène Baccelli

#### Canadian Institutes of Health Research (CIHR)

##### Master's

Elizabeth Ottoni  
Louis-Philippe Picard  
Assya Trofimov

##### Doctoral

Fanny Bergeron-Labrecque  
Maude Dumont-Lagacé  
Peter Kubiniok  
Krystel Vincent

##### Postdoctoral

Jasmin Coulombe-Huntington  
Jonathan Yeh

### Outside Canada

#### France

Erwan Morgand

#### Oman

Al-Khabouri Shaima

### UdeM

#### Molecular biology program awards

##### Merit awards – master's

Maïssa Babouder  
Christian Bernard  
Benjamin Dumont  
Albert Feghaly  
Hervé Gerbe  
Yu Yan He  
Marianne Issac  
Kevin Leguay  
Amir Medjtouh  
Devi Mohanakumari Venugopal  
Soumil Narayan  
Elma Ndreu  
Ndeye Khady Thiombane  
Yu Wei Zhang

##### Writing awards – master's

Amani Daoud  
Swati Shetty

##### Merit awards – doctoral

Khaled Ben El Kadhi  
Yahya Benslimane  
Camille de Jamblinne de Meux  
Amogh Gopinathan Nair  
Salwa Haidar  
Nicholas Iannantuono  
Haytham Mehzen  
Marjorie Lapouge  
Sara Marullo  
Virginie Mondin  
Pierre Priam  
Sami Nourreddine  
Laura Rivest-Khan  
Dhanaraman Seetharaman Thillai  
Yogitha Thattikota

##### Writing awards – doctoral

Houssam Ismail  
Justyna Kulpa  
Alexandre Rouette

## UdeM

### Biochemistry Department award

Assya Trofimov

### Cellular Dynamics of Macromolecular Complexes (CDMC) award

Julie Robitaille

### Faculty of Medicine recruitment award

#### Master's

Ema Elissen Flores Díaz  
Ndeye Khady Thiombane  
Yu Yan He

#### Doctoral

Amogh Gopinathan Nair  
Franck Simon

### End-of-study scholarships from the Faculty of Graduate and Postdoctoral Studies

#### Master's

Hillary Pearson

#### Doctoral

Frédéric Lamoliatte

### Merit awards of from the the Faculty of Graduate and Postdoctoral Studies

Sibylle Pfammatter  
Camille Simon

### B awards for direct access from bachelor's to doctoral from the Faculty of Graduate and Postdoctoral Studies

Louis-Philippe Picard  
Guillaume Lépine

### Master's awards for Canadian candidates non-resident of Québec (D awards) from the Faculty of Graduate and Postdoctoral Studies

Anca Apavaloie	Narayan Soumil
Ema Elissen Flores Díaz	Srivatsava Viswanadha
Amir Medjtoth	Yu Wei Zhang
Elma Ndreu	

### Awards for exemption from differential tuition fees for international students from the Faculty of Graduate and Postdoctoral Studies

Amogh Gopinathan Nair  
Nandita Noronha

## IRIC grants and nominative awards

### IRIC Next Generation Awards (undergraduate)

Nicole Boyle  
Anissa Chirico  
Mitchell Demers  
Lia Huo  
Flora Jung  
Caroline Labelle  
Brendan Lapointe Raizenne  
Frank (Zhexian) Liu  
Stéphane Lopes Paciencia  
Destiny Lu-Cleary  
Julia Rybkina  
Valeria Vendries  
Justine Vinet  
Aldo Zakhour  
Andy Zeng  
Zhou Felix

### Master's Perseverance Awards

Christian Bernard  
Christine Desroches Altamirano  
Benjamin Dumont  
Albert Feghaly  
Kenza Garreau  
Hervé Gerbe  
Yu Yan He  
Marianne Issac  
Kevin Leguay  
Amir Medjtoth  
Devi Mohanakumari Venugopal  
Blandine Monjarret  
Soumil Narayan  
Ryan Pinkham  
Ndeye Khady Thiombane

## Prominence and recognition

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The members of IRIC contribute to the advancement of knowledge and in so doing to the Institute's prominence. Moreover, some of them, in the course of the year, received awards for their research work or for their contribution to the community. Such visibility is indispensable for further solidifying the Institute's reputation for excellence and its ability to attract the finest talents. Raising awareness of IRIC, along with the various communications and media-relations projects, were the responsibility of Manon Pepin, Director of Communications and Media Relations, and Olivier Dilain, Advisor in Communications and Media Relations.

## Science à la carte

Each year IRIC presents the “Distinguished Scientists Lecture Series,” under the direction of the Work-Life Committee, chaired by Étienne Gagnon, principal investigator with the Cancer Immunobiology research unit. This program, intended for graduate and postdoctoral students and members

of Montreal’s biomedical community, invites well-known researchers from Canada and around the world to present their most recent scientific breakthroughs. During the period covered by this report, some 30 lecturers came to present their findings at IRIC.

## Visibility: a year rich in happenings

IRIC is becoming more and more of a presence in the media and on social networks. Over 40 press releases were published in the course of the year, a number of which were picked up by various media outlets, boosting visibility of IRIC and spreading word of its research, as well as its various fundraising activities.

The Office of Communications and Media Relations, moreover, conducted its first promotion campaign during World Cancer Day, aiming to solicit donations from the general public by way of a contest. The Office also implemented several public-relations campaigns throughout the year, in particular for the second edition of the Audacious benefit evening, as well as for the sixth edition of IRIC’s Great Challenges Against Cancer.

Quite a few film crews came to take advantage of the Institute’s cutting-edge facilities to produce videos. One of them, aired on Canal Savoir (Learning Channel), shed further light on the molecule UM171, discovered in 2014 by the teams of principal investigator Dr. Guy Sauvageau, and Anne Marinier, principal Investigator and director of the medicinal chemistry core facility.

IRIC is also on view in the interactive exhibit on the observation deck Au Sommet Place Ville Marie, which illustrates life in Montreal and in which pictures of our laboratories and core facilities can be seen.

Promotion of the Institute’s various activities continues to attract the attention of the general public and the media, helping to consolidate its reputation.

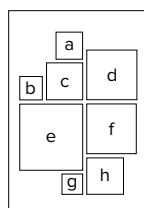
## Mobilization of the IRIC community

Also worthy of mention is the commitment of IRIC’s Social Life Committee, which throughout the year promotes the visibility and mobilization of the IRIC community by way of a series of social activities. The committee was coordinated by Marie-Christine Ménard, Head of Human Ressources, and Mira-Sue Mallet, Human Resources Analyst.

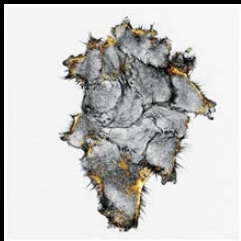
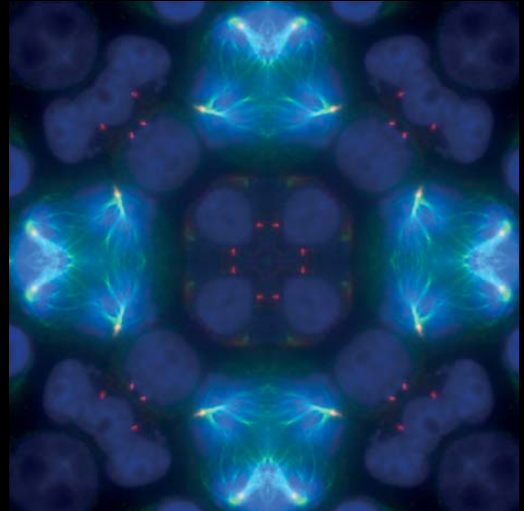


## “Réflexion Science” competition for scientific work

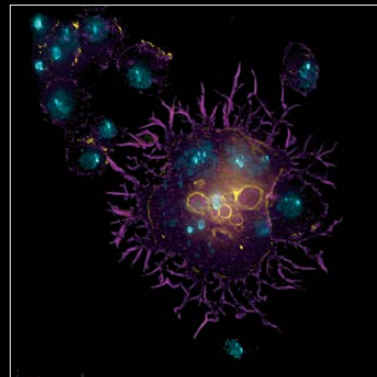
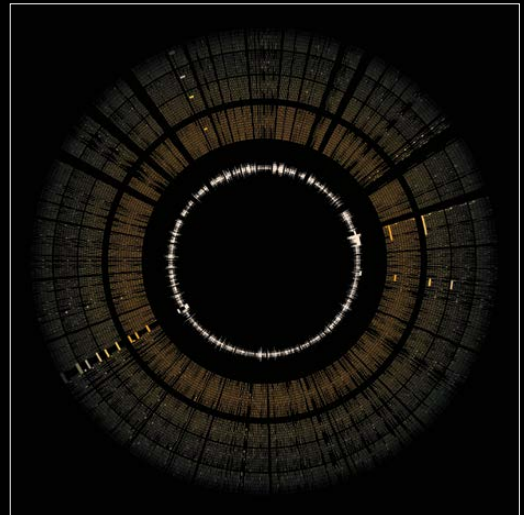
Building on the success of the first edition, the competition for scientific work inaugurated in 2014 was renewed in 2015. The Internal Scientific Promotion Committee, chaired by principal investigator Pierre Thibault, selected the eight best scientific works from among the proposals received (photo, microscopy, immunofluorescence, varied structures). The works selected were printed and distributed at strategic spots in the Institute and were offered to sponsors at the annual Audacious benefit evening. This competition was sponsored by Zeiss, a world leader in imaging.



- a) Haytham Mehzen, *Cell Division*
- b) Cedric Plutoni, *1*
- c) Alexandre Beautrait, *Au cœur du site catalytique de B-RAF*
- d) Sami Nourreddine, *Mitoleidoscope 2*
- e) Rana Amini, *The cycle of life*
- f) Caroline Labelle, *Leucémies*
- g) Genevieve Boucher, *Compounds similarity*
- h) Khaled Ben El Kadhi, *Concanavalin*



A 3D molecular model of a protein-ligand complex. The protein is shown as a yellow ribbon structure, and the ligand is shown as a purple and blue stick model. A red mesh overlay is visible, indicating a specific binding site or interaction region.



## Highlights — Vincent Archambault, winner of the 2015 GE Healthcare New Investigator Award



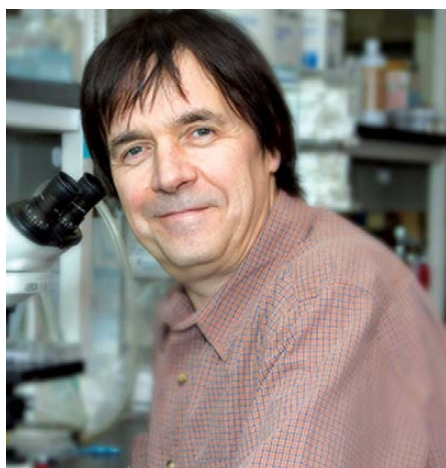
Principal investigator at IRIC and assistant professor in the Department of Biochemistry and Nuclear Medicine in the UdeM Faculty of Medicine, Vincent Archambault received the 2015 GE Healthcare New Investigator Award at the 58<sup>th</sup> annual conference of the Canadian Society for Molecular Biosciences (CSMB) held June 14 to 17, 2015, in Halifax, Nova Scotia.

This award is presented annually to a young Canadian researcher in the field of biochemistry or molecular and cellular

biology, and acknowledges outstanding achievement on the part of independent investigators with fewer than ten years' experience. Special attention is afforded to independent thought and the originality of the work.

IRIC's CEO Michel Bouvier pointed out that this reward was a sign of recognition of the impact of the work of Vincent Archambault, who is a multitasking teacher committed to demonstrating the importance of life sciences.

## Dr. Claude Perreault, winner of the 2015 Prix Michel-Sarrazin



Principal investigator at IRIC, professor in the Department of Medicine at UdeM's Faculty of Medicine and hematologist at Maisonneuve-Rosemont Hospital, Dr. Claude Perreault is the winner of the 2015 Prix Michel-Sarrazin. The award is presented annually by the Club de recherches cliniques du Québec to a veteran Québec scientist who, through his or her dynamism and productivity, has contributed in an important way to the advancement of biomedical research.

A hematologist and immunogeneticist by training, Dr. Claude Perreault is one of the founding members of IRIC

and has been a principal investigator at the institute since 2005. In addition to his research and training activities, he practices as a clinician at Maisonneuve-Rosemont Hospital, where he created the histocompatibility laboratory and founded the bone marrow transplant unit. At IRIC, Dr. Perreault and his team study cells that govern the function of the immune system, known as T lymphocytes, in order to better understand and improve the functioning of that system with the aim of creating a vaccine against cancer and preventing the aging of the immune system.

## Dr. Guy Sauvageau, winner of the ACFAS Léo-Pariseau award



Dr. Guy Sauvageau, principal investigator at IRIC, professor at UdeM's Faculty of Medicine, and hematologist at Maisonneuve-Rosemont Hospital, has received the Léo-Pariseau award from the Association francophone pour le savoir (known as ACFAS).

The ACFAS awards celebrate researchers who have distinguished themselves throughout their careers and who have had a considerable impact in their areas of research as well as on the sharing of knowledge around the world. In that sense, these awards constitute, along with the Prix du Québec, one of the highest scientific distinctions for the Québec community.

Co-founder of IRIC, scientific director from 2003 to 2013, and president and CEO of the Institute from 2007 to 2014, Dr. Sauvageau has been involved in the race against cancer for a number of years.

Last year, Dr. Sauvageau was the recipient of numerous awards in recognition of his contributions surrounding the discovery of the UM171 molecule in collaboration with Anne Marinier, principal investigator and director of medicinal chemistry, including Radio-Canada Scientist of the Year and *La Presse* Personality of the Year in the science category, while his breakthrough with regard to stem cells was voted Discovery of the Year by *Québec Science* magazine.

## Several IRIC students rewarded for the quality and importance of their publications and their research work

Every year a considerable number of students receive awards for the excellence of their work at IRIC.

Among the highest distinctions, the Academic Medal from the Governor General of Canada is certainly one of the most prestigious. The student who received this honour was also rewarded with the Prize for Best Doctoral Thesis from the Association des doyens des études supérieures au Québec (ADÉSAQ).

A student also received the prestigious Vanier Scholarship from the Canadian Institutes of Health Research (CIHR). This federal doctoral research award program was designed to attract the finest students from here and elsewhere to doctoral programs.

Two students were winners of the New Investigator Award from the International

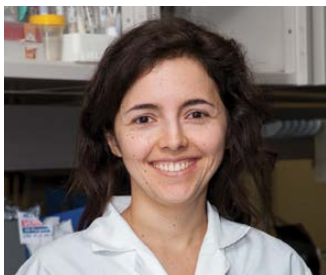
Society for Experimental Hematology (ISEH) at their annual meeting, held this year in Kyoto.

One student won the Étudiants-researchers étoiles award from the Fonds de recherche du Québec.

Five grants were also awarded to students and postdoctoral fellows by the Cole Foundation.

In addition, this year, IRIC handed out conference awards to six of its students so they could have the opportunity to present their work at a conference taking place outside Québec at some point during 2016.

Given the intense nature of these competitions, the outstanding results testify once more to the quality of IRIC students and the research projects entrusted to them.



Diana Paola Granados, postdoctoral fellow under the supervision of Dr. Claude Perreault.

Diana Paola Granados received the Governor General's Academic Medal (Gold) and the Prize for Best Doctoral Thesis from ADÉSAQ.

The Governor General's Academic Medals honour Canadian students whose success at secondary school and university has been outstanding. Over the years it has become the most prestigious award for a student attending a Canadian educational institution.

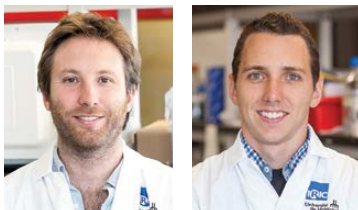
The Prize for Best Doctoral Thesis from ADÉSAQ, offered in partnership with the Fonds de recherche du Québec – Society and Culture funds (FRQSC), is conferred on students whose work has been exemplary during their doctoral studies.





Peter Kubiniok, doctoral student under the supervision of Pierre Thibault.

Winner of the prestigious CIHR Vanier Scholarship, for his thesis entitled *Dynamical pharmacoproteomic studies to discover kinase substrates and inhibitor interaction sites.*



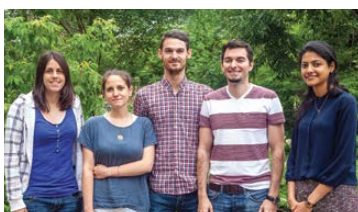
Bastien Gerby, postdoctoral fellow in the laboratory of Dr. Trang Hoang, and Julien Patenaude, doctoral student in the laboratory of Dr. Claude Perreault.

Winners of the New Investigator Award from the International Society for Experimental Hematology (ISEH) for the presentation by Bastien Gerby entitled “Targeting pre-leukemic stem cells in T-acute lymphoblastic leukemia” and the one by Julien Patenaude entitled “Elucidating the post-natal role of SCA1+ thymic mesenchymal cells.”



Vincent-Philippe Lavallée, doctoral student under the direction of Dr. Guy Sauvageau.

Winner of the Étudiants-researchers étoiles award from Fonds de recherche du Québec for publication of the article “The transcriptomic landscape and directed chemical interrogation of MLL-rearranged acute myeloid leukemias.”



Left to right: Karine Gauvin Bourdages, Elisa Tomellini, Camille Simon, Diogo Veiga, Swati Ganesh Shetty.

Students and postdoctoral fellows who won a scholarship from the Cole Foundation for research having an impact on leukemias and other related illnesses in children and young adults.



## Philanthropy: putting humanity first

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Philanthropy is a doctrine of life that puts humanity first. The many generous benefactors of IRIC seek to improve the lives of those around them by coming together to offer substantial support for cancer research. They contribute directly to drug discovery and more effective cancer treatments, thus succeeding in helping cancer patients and their loved ones. ● Events such as the Audacious benefit evening and the IRIC Great Challenges Against Cancer have enabled us to significantly expand the base of our support among donors from both the business community and the general public. The IRIC community is grateful and extremely touched by the support and generosity of these donors.

## Highlights — success of the second edition of the Audacious benefit evening: over \$800,000 collected



Left to right: Marc-André Blanchard, Co-president of the evening, Chair and CEO of McCarthy Tétrault; Serge Godin, founder and Chairman of the Board of CGI; Ginette Godin, wife of Serge Godin; Michael Sabia, co-president of the evening, President and CEO of Caisse de dépôt et placement du Québec; Monique F. Leroux, co-president of the evening and CEO of Desjardins Group; Michel Bouvier, CEO and principal investigator at IRIC; Guy Breton, Rector of UdeM.

In the framework of the second edition of Audacious, IRIC's annual benefit event – this year under the honorary co-presidency of Mr. Marc-André Blanchard, Chairman of the Board and CEO of McCarthy Tétrault; Monique F. Leroux, President and CEO of Desjardins Group; and Michael Sabia, President and CEO of Caisse de dépôt et placement du Québec – IRIC paid tribute to Serge Godin, Founder and Chairman of the Board of CGI, whose commitment these last few years has contributed significantly to IRIC's development. While the evening was devoted to fun – no small thanks to host Gregory

Charles – everyone was aware of the seriousness of the cause, namely supporting IRIC's ground-breaking research in the fight against cancer.

Thanks to the audaciousness and commitment of the members of the Fundraising Committee, partners, sponsors, numerous donors, and volunteers, the evening raised over \$800,000, which was turned over to the Audacious Fund, whose mandate is to invest in the four major priorities of IRIC, namely research, training the researchers of tomorrow, research projects with great potential for innovation, and the acquisition of leading-edge equipment.

## New record of \$46,500 raised at the annual Blais Family Fund Golf Tournament benefiting IRIC



Left to right: Robert Lemieux, Cyntia Plouffe, Ronald Rochon, Pierre Blais, Nathalie Gauthier, Chantal Hébert, Steven Fortier, members of the organizing committee of the Outaouais/Blais Family Fund Golf Tournament, surround Michel Bouvier, Chief Executive Officer of IRIC, and Dr. Guy Sauvageau, Principal Investigator at IRIC. Absent from photo: Jean-Guy Laframboise and Gylain Boudreault, also members of the organizing committee.

The sixth edition of the annual Blais Family Fund Golf Tournament for the benefit of IRIC, presided by Ronald Rochon, Vice-President of Sales and Marketing at Parquets Alexandra, brought together over 170 golfers from the Outaouais region, including a number of representatives of the business community along with principal investigators and staff mem-

bers from IRIC. Thanks to the dedication, generosity, and enthusiasm of organizing committee members, the benefit event succeeded in raising a record total of \$46,500. The amount will go to projects involving high risk and high impact, since these projects have great potential for innovation but are difficult to fund through traditional granting agencies.

## IRIC Great Challenges Against Cancer: taking up the challenge to defy cancer



Left to right: Daniel Cyr, Director of Administrative Services and Operations at Fabrique de la paroisse Notre-Dame de Montréal; Marcel Leblanc, Vice-President and Director of the Grand Prix Cycliste de Montréal; Marie-Josée Gervais, Executive Director of Défis du Parc; Robert Patenaude, spokesman for IRIC; Diane and Léon Gosselin, donors to IRIC; Marc Therrien, Scientific Director of IRIC.



2015 winners of Perseverance Awards from IRIC, accompanied by: Marc Therrien, Scientific Director of IRIC; Martine Raymond, IRIC's Director of Academic Affairs; Diane and Léon Gosselin, donors to IRIC; Robert Patenaude, spokesman for IRIC.

Led by Dr. Robert Patenaude, founder of IRIC's Great Challenges Against Cancer, hundreds of cyclists and runners entered the sixth edition of this annual fundraiser. It all happened as part of the IRIC Mount Royal Tour, on September 13, organized in partnership with the Grand Prix Cycliste de Montréal, Notre-Dame-des-Neiges Cemetery, Ville de Montréal, and UdeM, and the Défis du Parc national de la Mauricie, on September 26 and 27.

Over \$235,000 was collected at the event, which made it possible to grant 15 Perseverance Awards to master's

students in the molecular biology program and 16 IRIC Next Generation Internship Awards to bachelor's students, so that they could take part in summer internships. Since 2009, thanks to the dedication of participants and the generosity of numerous donors, IRIC's Great Challenges Against Cancer has allowed for the distribution of 167 scholarships totalling more than \$1.725 million, including a significant amount thanks to the precious donation of the Fondation Famille Diane et Léon Gosselin.

## Donations with tangible results, a true source of inspiration for IRIC

IRIC is pleased to be able to count on the commitment of exceptional donors who recognize the gravity of cancer and believe in the importance of research in conquering this illness.

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### The Marcelle and Jean Coutu Foundation: a renewed, mobilizing generosity



Marie-Josée, Marcelle and Jean Coutu.

The Marcelle and Jean Coutu Foundation, continuing its longstanding relationship with the Institute, renewed its invaluable support with a donation of \$5.5 million towards the creation

of a Drug Discovery Chain Fund. This exemplary donation has enabled IRIC to recruit elite researchers and fund specific high-risk, high-impact projects.



## A donation of \$500,000 from the Fondation Marcel et Rolande Gosselin for the IRIC chemolibrary



Front row, left to right: Paul Jutras, trustee of Fondation Marcel et Rolande Gosselin; Valérie Menard; Micheline Patenaude; Stéphanie Ménard; Jacques André Gratton, trustee of Fondation Marcel et Rolande Gosselin; Michel Bouvier, Chief Executive Officer of IRIC. Second row, left to right: Jules Brossard, trustee of Fondation Marcel et Rolande Gosselin; Gil Desautels, General Manager of the UdeM Office of Development and Alumni Relations; Anne Marinier, Principal Investigator and Director of Medicinal Chemistry at IRIC; Gérald Boismenu, member of the board of directors of IRIC and Vice-Rector of Academic Development and Institutional Transformation of UdeM.

The Fondation Marcel et Rolande Gosselin made a generous donation of \$500,000 to the Institute to fund the synthesis of new innovative molecules with the goal of expanding the chemolibrary's collection. Because of the

foundation's desire to support causes that make a difference, this new collection of molecules will allow the Institute's researchers to target breakthrough therapeutic approaches.



## Élaine and Réal Raymond contribute generously to IRIC research with a \$100,000 donation



From left to right: Marc Therrien, Scientific Director of IRIC; Nathalie Mercier, niece of Élaine and Réal Raymond; Réal Raymond, corporate director; Robert Tessier, Chairman of the Board of IRIC; Élaine Raymond; Michel Bouvier, Chief Executive Officer IRIC.

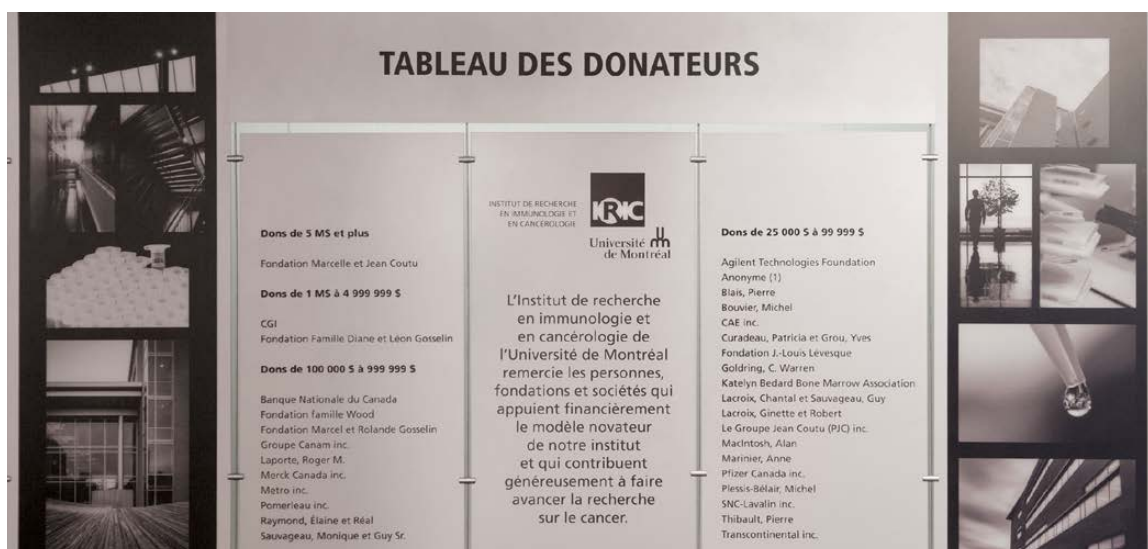
Élaine and Réal Raymond demonstrated their philanthropic commitment by making a donation of \$100,000 in support of IRIC and its research programs. This generous contribution allows the Institute to further strengthen its commitment to the search for new solutions in defeating

cancer. This was an exceptional gesture on the part of private donors who believe in the importance of investing in the finest talents and contributing to the development of concrete treatments to defeat cancer.

## New features

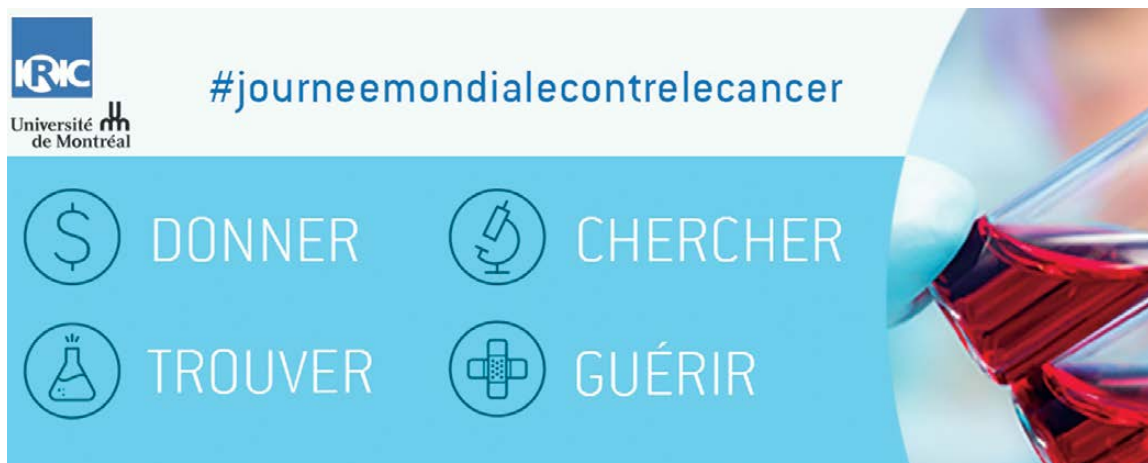
### IRIC erects an honour roll for donors

In March 2016, IRIC erected an honour roll to recognize its donors.



### Contest for the 2016 World Cancer Day

As part of World Cancer Day on February 4, 2016, the Institute held its first annual campaign among its donors. The social network campaign raised over \$4,000 by offering participants the chance to take part in a contest to win a stay at Château Frontenac, courtesy of Ivanhoé Cambridge.



## List of donors

The IRIC executive wholeheartedly thanks all the individuals, foundations, and companies who believe in its innovative model and contribute generously to the success of the Institute. It is by acting together that donors, researchers, and partners can fulfill IRIC's mission.

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### DONATIONS of \$5M and over

Marcelle and Jean Coutu Foundation

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### DONATIONS of \$1M to \$4,999,999

CGI  
Fondation Famille Diane et  
Léon Gosselin

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### DONATIONS of \$100,000 to \$999,999

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Sauvageau, Monique et Guy Sr.  
Thermo Fisher Scientific  
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### DONATIONS of \$25,000 to \$99,999

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### DONATIONS of \$10,000 to \$24,999

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Perreault, Claude  
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TVM Life Science Management Inc.

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### DONATIONS of \$1,000 to \$9,999

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6858031 Canada Inc.  
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Borden, Katherine  
Boucher, Fernand  
Boucher, Patrick  
Bougie, Jacques  
Bourassa Savaria Foundation  
Bourque, Nathalie  
Boyle, Pierre  
Brake Parts Inc.  
Branchaud, Joël  
Britton Electric Co. Ltd.  
Brookfield  
Brunet, Jocelyn  
Buono, Elvio  
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de la Basse-Lièvre  
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Cellot, Sonia  
Chagnon, Pierre  
Charbonneau, Alain  
Chartrand, Jean  
Chartrand, Pierre  
Chevalier de Colomb conseil 8515  
Chevrier, Robert  
Chiasson, Réjean  
CIMA+  
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Desgens, Daniel  
Desjardins Securities Inc.  
Desjardins Venture Capital Inc.  
Desrosiers, Éric  
Dion, Réal  
Ducharme, Daniel  
Duchesneau, François  
Dupuis, Charles  
Duranceau, Alfred M.  
Emery, Gregory  
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Événements GPCQM  
Fabi, Jean-François  
Fédération des caisses Desjardins  
Fidelity Investments Canada ULC  
Filteau, Éric  
Fondation Christal de roche  
Fondation communautaire  
du grand Québec

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Fondation Jean Gaulin	Klein, Steven	Milot, Éric	Ruel, Réjean
Fondation Lise et Richard Fortin	Kwok, Benjamin	Ministère des finances du Québec	S&E Services Limited Partnership
Fonds de solidarité des travailleurs du Québec FTQ	Labelle, Robert	Mongeau, Nathalie	Sabbatini, Luc
Fortin, Jacques	Laberge, Jean	Motulsky, Bernard	Sabourin, Thomas
Fox, Francis	Lachance, Silvy	Murphy, Glen	Saine, François
Gagné, Christian	Lafleur, Éric	Nichols, Vincent	Savard, Guy
Gaumont, Jacques	Lafleur, Marquis	Noël, Gilles	Savoy, Jacqueline
Gaz Métro	Lalande, Raymond	Normandeau, Michel	Scotiabank
Gazifère Inc.	Lalande, Sylvie	Ogilvy Renault	Scotiabank Les Galeries de Hull
Génome Québec	Lamarre, Daniel	Optimal Payments	Shaub Maddox, Amy
George, Valérie Anne	Lamoureux, Cristine	Osler, Hoskin & Harcourt S.E.N.C.R.L./s.r.l.	Société de gestion Marcel Bédard Inc.
Gestion Fremican inc.	Lapointe, Josée	Oxford Properties Group Inc.	Société en commandite BHI
Gestion IPM	Lapointe, Philippe	Painchaud, Gisèle	Société Générale (Canada)
Gestion Univalor	Larose, Jacques	Paquin, Gilles	St-Jacques, Pierre
Girard, Robert	Lavoie, Gilles	Parent, Mario	T. D. Smith Transport
Gironne, Claude	Le Site	Parquets Alexandra Inc.	TD Commercial Banking
GMP Securities L.P.	Lê, Phu-Tao	Pasquin St-Jean et associés	TechnoMed Solutions Inc.
Goudreau Gage Dubuc S.E.N.C.R.L.	Lebel, Anne	Pépin, Manon	Telesystem Ltd.
Gravel, Jacques	Lebœuf, Jean-Marc	Pépinière du Golf 2010	Teralys Capital Inc.
Gravel, L.-Pierre	Lefebvre, Yvan	Perreault, Daniel	Tessier, Robert
Gravel, Yvan M.	Legault, François M.	Perron, Johanne	Tétreau, Bernard
Grégoire, Jean-Pierre	Lemmel, Albert	Placement Gabriel Gagnon inc.	The Boston Consulting Group of Canada Limited
Gresset, Jacques	Lépine, Yves	Plomberie Outaouais	The Centre for Drug Research and Development
Groupe conseils Grou, La Salle Inc.	Les métaux Tremblay inc.	Plouffe, Cyntia	The Guarantee Insurance Company of North America
Groupe DCB inc.	Lespérance, Michel	PricewaterhouseCoopers S.R.L./S.E.N.C.R.L.	Théo Mineault Inc.
Groupe Deschênes Inc.	Lessard, Julie	Pro-Jet Démolition Inc.	Théoret, Daniel
Groupe Maurice Denis & Fils Inc.	Lord, Robert	Prologue Inc.	Therillia Development Company Inc.
Groupe Québec Amérique	Lortie, Lucie	Provost, Valérie	Thomas, Chantal
Groupe Vespo	Maddox, Paul	Prudon, Delphine	Trahan, Michel
Guindon, Bernard	Maheu, Louis	Publicité les enfants Inc.	Trempe, Isabelle
Haviernick, Martine	Malo, Félix	Quevillon, Yves	Turgeon, Robert
Hérault, Olivier	Malo, Jocelyn	Racette, André	Turgeon-Hénault, Claire
Héroux Devtek	Malo, Michel	Ratelle, Francine	Tyers, Michael
Honeywell	Marchand, Claude Françoise	Raymond Chabot Grant Thornton	Unibéton
Huberdeau, Diane	Marchand, Jean	Raymond, Martine	Uni-Select Inc.
Huzulak, Brent	Marier, Guy	Raynault, Mathieu	Vachon, Louis
Hydro-Québec	Marinier, Hélène	RBC Capital Markets	Valiquette, Manon
Innovative Medicines Canada	Martin, Fernand	Rinfret-Raynor, Maryse	Vibien, Anne
Inspec-Sol Inc.	Martin, Peter	Riou, Céline	Vignault, François
Intact Insurance	Martin, Richard	Robic, S.E.N.C.R.L.	Wallingford-Blais, Gail
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ITG Canada Corp.	MCFI Group Ltd.	RONA Inc.	Wilson, Rénald
Jalbert, Pierre	McNeil, Jean	Rousseau, Henri-Paul	WSP Global Group Inc.
Janvier, Kevin	Ménard, Claude	Roy, Denis-Claude	Yelle, Marcel
Jet Equipment & Tools Ltd.	Ménard, Marie-Christine	Roy, Jean	Zumwalt, Michael
Jodoin Lamarre Pratte Architectes Inc.	Menkès Shooner Dagenais LeTourneux Architectes	Roy, Louise	
Jodoin, Vivianne	Méto Richelieu Inc.	Roy, Martine	
Kesler, Brenda	Mevotech Inc.	Roy, Sébastien	
	Miller Thomson L.L.P.		

## Financial portrait in 2015-2016

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Multiple sources of revenue are required to meet the costs of laboratory operations, researcher salaries, research support programs, and scholarships.

- Under the responsibility of Richard Martin, the Administrative Services team includes Patrick Gendron, Head of Information Technologies; Vincent Huard, Head of Finance; Marie-Christine Ménard, Head of Human Resources (replaced during the year by Luc Nadeau); Manon Pepin, Director of Communications and Media Relations; Stéphane Pinsonneault, Director of Infrastructure and Specialized Equipment, and Manon Valiquette, Head of Scientific Core Facilities.

Revenues	Operating	Research	Capital assets	Total
UdeM	\$5,538,986	\$3,050,692		\$8,589,679
Grants	\$4,648,801	\$13,817,360	\$12,060,358	\$30,526,520
Student and postdoctoral awards		\$1,243,731		\$1,243,731 <sup>1</sup>
Chairs and salary awards		\$2,298,658		\$2,298,658
Contracts with industry		\$3,145,573		\$3,145,573
Core facilities – external clients	\$1,333,110			\$1,333,110 <sup>2</sup>
Donations and sponsorships		\$1,261,989		\$1,261,989 <sup>3</sup>
Other	\$40,479			\$40,479
<b>TOTAL</b>	<b>\$11,561,377</b>	<b>\$24,818,003</b>	<b>\$12,060,358</b>	<b>\$48,439,739</b>

Expenses				
Salaries and employee benefits	\$6,609,869	\$18,800,372		\$25,410,241 <sup>4</sup>
Supplies and services	\$1,994,708	\$7,507,509		\$9,502,217
Maintenance and repairs	\$2,877,824	\$212,358		\$3,090,182
Scientific equipment	\$199,850	\$72,713	\$8,510,358	\$8,782,920
Fit-up of laboratories			\$3,550,000	\$3,550,000
<b>TOTAL</b>	<b>\$11,682,251</b>	<b>\$26,592,951</b>	<b>\$12,060,358</b>	<b>\$50,335,560</b>

1. Includes the IRIC Great Challenges Against Cancer scholarships, IRIC members Ph.D. awards, IRIC Next Generation Internship Awards, and IRIC Awards.

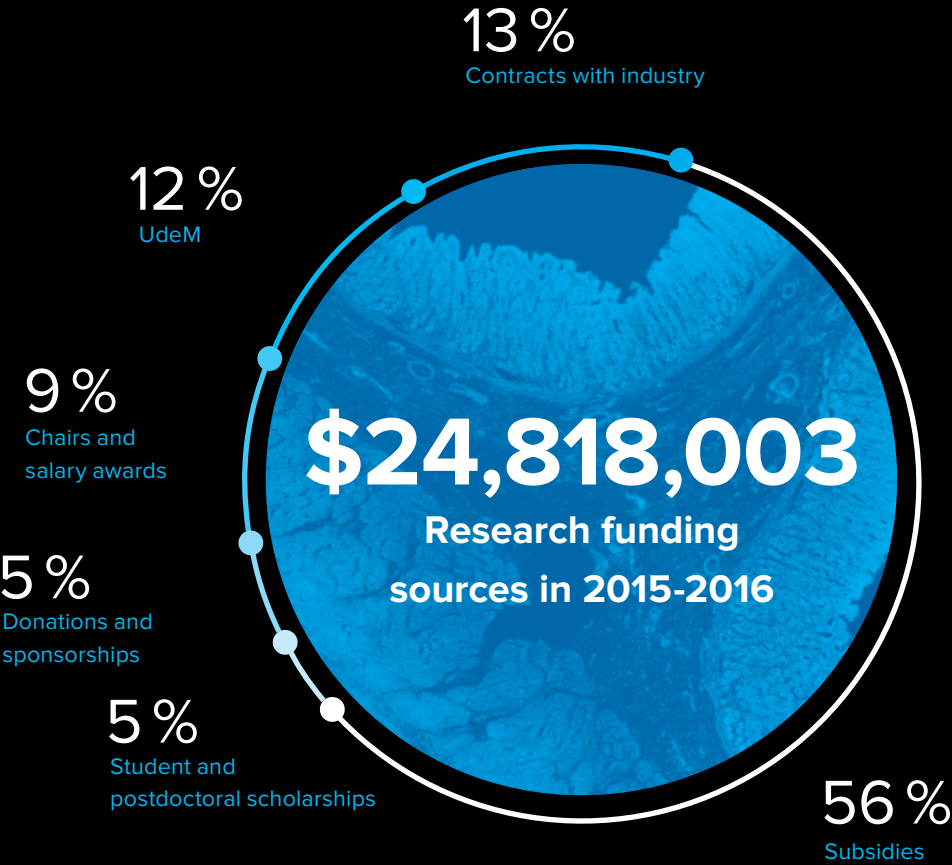
2. Excludes the amounts from IRIC researchers (\$1,573,480), these being included in research grant revenues.

3. Solely donations and sponsorships received. Excludes the IRIC Great Challenges Against Cancer scholarships, IRIC Members Ph.D. awards, IRIC Next Generation Internship Awards, and IRIC Awards.

4. Includes principal investigator salaries paid by UdeM.



# Statistical data



## Main Organizations with peer committees having funded research funds and scholarships in 2015-2016

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**Bill and Melinda Gates Foundation (Gates)**

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**Canada Foundation for Innovation (CFI)**

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**Canada Research Chairs (CRC)**

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**Canadian Cancer Society Research Institute (CCSRI)**

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**Canadian Institutes of Health Research (CIHR)**

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**Cancer Research Society (CRS)**

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**Fonds de recherche du Québec – Nature et technologies (FRQNT)**

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**Fonds de recherche du Québec – Santé (FRQS)**

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**Genome Canada and Génome Québec (GC and GQ)**

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**Human Frontier Science Program (HFSP)**

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**Leukemia & Lymphoma Society – United States and Canada (LLS)**

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**Ministère de l'Économie, de la Science et de l'Innovation (MESI)**

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**National Institutes of Health (NIH)**

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**Natural Sciences and Engineering Research Council of Canada (NSERC)**

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**Quebec Breast Cancer Foundation (QBCF)**

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**Université de Montréal (UdeM)**

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# Statistical data

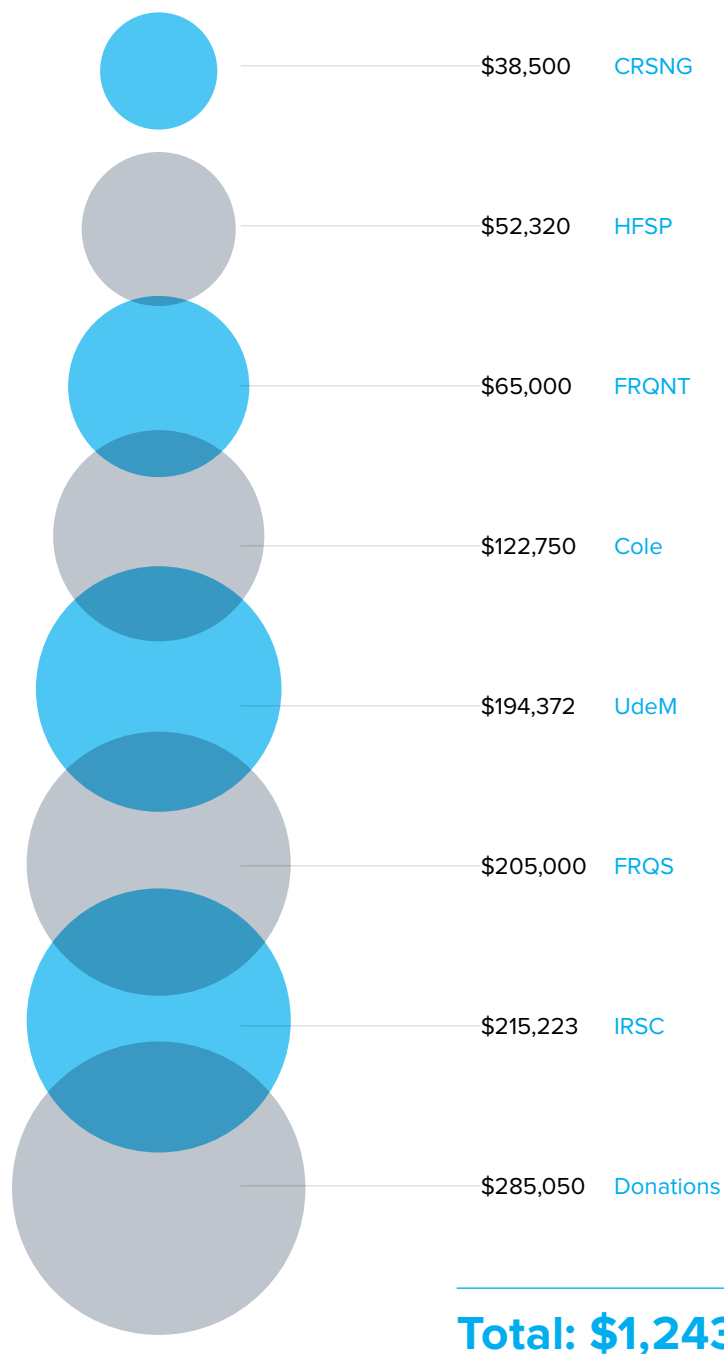
## Funding sources in 2015-2016

Excluding scholarships



## Student scholarships and postdoctoral fellowships in 2015-2016

Research funding coming from organizations with peer committees for  
nominative student and postdoctoral fellow awards



## Management team

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IRIC is the culmination of the efforts of host of individuals impassioned by a common vision: creating a research centre with an innovative approach for generating tangible results in the fight against cancer. Thanks to its many collaborations and its distinctive model, IRIC is today one of principal hubs in the fight against cancer in Canada.

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Chairman of the Board, Caisse de dépôt  
et placement du Québec

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Managing Partner, Teralys Capital

**Marc-André Blanchard**  
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**Gérard Boismenu**  
Vice-Rector of Academic Development  
and Institutional Transformation, UdeM

**Michel Bouvier**  
Chief Executive Officer and principal  
investigator, IRIC

### Members (continued)

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investigator, IRIC

### Members

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**Richard Martin**  
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**Martine Raymond**  
Director of Academic Affairs  
and principal investigator, IRIC

**Marc Therrien**  
Scientific Director and principal  
investigator, IRIC



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Institute for Research in  
Immunology and Cancer (IRIC)  
Université de Montréal  
P.O. Box 6128, Downtown Station  
Montréal, Québec  
H3C 3J7  
T 514 343-7770  
E [info@iric.ca](mailto:info@iric.ca)  
W [iric.ca](http://iric.ca)

UdeM campus address:  
Marcelle-Coutu Pavilion  
2950 Chemin de Polytechnique  
Montreal, Québec  
H3C 3J7

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